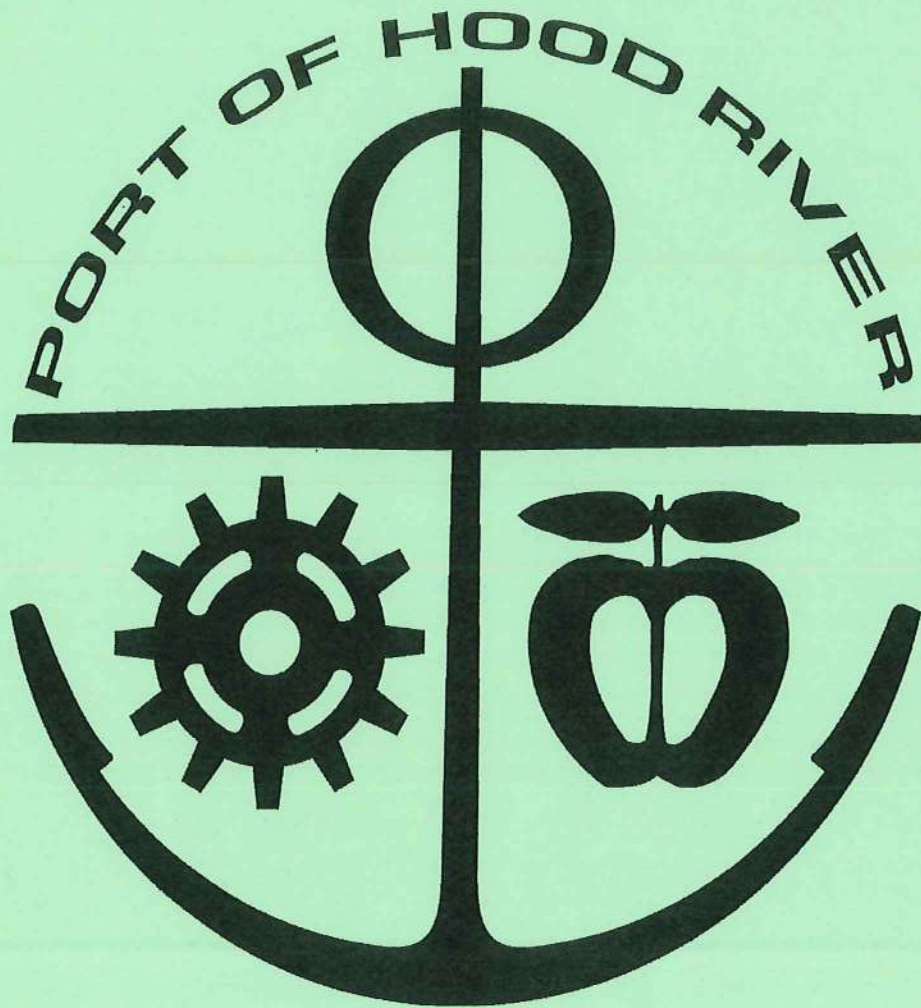


**BUDGET
FISCAL YEAR 2019-20**



APPROVED BUDGET

BUDGET HEARING

JUNE 4, 2019

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Board of Commissioners

Hoby Streich, President
Brian Shortt, Vice-President
John Everitt, Secretary
Ben Sheppard, Treasurer
Dave Meriwether, Commissioner

Budget Committee

John Benton, Chair
Larry Brown, Secretary
Judy Newman
Rich Truax
Laurie Borton

Budget Committee Meeting – May 7, 2019

Budget Hearing – June 4, 2019

Budget Adoption – June 18, 2019

Commission Memo



Prepared by: Fred Kowell
Date: May 7, 2019
Re: Budget Committee Recommendations and for FY 2019-20

Budget Committee Members present and absent: John Benton (Chair), Laurie Borton (Secretary), Judy Newman were present with Rich Truax and Larry Brown absent due to sickness and travel, respectively.

Governing Body present: Hoby Streich, Brian Shortt, Ben Sheppard, John Everitt, and Dave Meriwether.

Below are the changes approved by the Budget Committee regarding the Proposed Budget as it was presented to them by staff. The Approved budget adjustments are as follows:

- Use the Bureau Labor Statistics Western Region Size Class B/C CPI for the FY 2019-20 budget which will be 2.989% since the Portland/Vancouver CPI has been discontinued.
- Compute the charge to landowners on the waterfront that are affected by the O&M charge for ongoing maintenance that was included in the land sale to the property owner. This is an ongoing charge that needs to be billed annually to landowners that are affected.
- Increase memberships by \$10,000 within the General Fund for the Hood River County Energy Council.
- The proposed budget included a 6% rate increase to Marina and airport T-Hangar tenants. No change was advocated by the Budget Committee
- Maintenance will come back with a level of funding for maintenance at the next board meeting.
- When programming for credit card usage is completed at the toll facility, the programming should allow for a service charge if in allowed by law. Staff should research credit card usage and service fees.
- Increase Office staff by \$30,000 for part-time staffing that may occur due to the expansion of tolling with the Port of Cascade Locks.
- Increase professional services by \$25,000 for the Marina to include consulting work for the public dock repairs and replacement.
- True-up General Fund professional services for newsletters and advertising to \$18,000 and \$15,000, respectively.

The Budget Committee approved the Property Tax Levy at the rate of \$.0332 per thousand of assessed value for FY 2018-19.

Budget Committee (1st Judy Newman and 2nd Larry Brown) Approved Budget FY 2018-19.

- Replacement fund.

Approve Property Tax Levy at its current rate of \$0.0332 per thousand of assessed value. Laurie Borton made motion, 2nd by Judy Newmann, passed by John Benton, Judy Newman, and Laurie Borton.

Approved the FY 2019-20 budget as amended by the above items. Motion by Judy Newman, 2nd by Laurie Borton, and approved by John Benton, Laurie Borton and Judy Newman.

BUDGET MESSAGE



To: Port of Hood River Budget Committee
From: Michael McElwee, Budget Officer
Date: May 15, 2018
Re: Budget Message for Fiscal Year 2019-20

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and subsequent adoption by the Port of Hood River Commission. This memorandum provides a management summary of issues facing the Port, an overview of the FY 2019-20 Proposed Budget and other information in accordance with O.R.S. 294.

Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which the Port Commission's policy and project direction is planned and implemented. Public input is sought and welcome at all stages of budget preparation.

Budget preparation follows these key steps as required by state statute:

- A **Proposed Budget** is prepared by the Port's designated Budget Officer based on discussions at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on **April 9, 2019**.
- The Budget Committee meets on **May 7, 2019** to discuss the Proposed Budget, makes changes as needed and approves it by formal vote. Upon approval, the Proposed Budget becomes the **Approved Budget**. Formal approval of the tax rate for the upcoming fiscal year is also required by the Budget Committee
- The Approved Budget is the subject to a **public hearing** when the Commission seeks public testimony. This year the public hearing is scheduled to occur on Tuesday, **June 4, 2019**.
- The Commission then meets on **June 18, 2019** to consider any final changes and then approve the **Adopted Budget** which takes effect on **July 1, 2019**.

Budget Preparation Overview

The Port of Hood River is designated as a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- **General Fund:** Includes activities related to general governmental activities. The revenue comes from property tax receipts. Since property taxes are insufficient to pay

all governmental related expenditures, there is a transfer from the Revenue Fund for the difference.

- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund which is considered an Enterprise Fund. The primary revenues are from bridge tolls, tenant leases, and marina, airport, waterfront fees. The revenues and expenditures are identified then allocated to asset centers.
- **Bridge Repair and Replacement Fund:** This fund segregates revenues and expenditures related to capital improvements associated with the Hood River-White Salmon Interstate toll bridge. This fund is considered a Special Revenue fund and its sources of revenue are grant monies, bond receipts, and a portion of toll revenue from the 1994, 2012 and 2018 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with capital improvements that extend the bridge's useful life, maintenance and replacement planning. This fund also reflects debt service payments associated with bonded indebtedness related to bridge improvements. In addition, this fund records the activities for the replacement of the existing bridge.

Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with state law and its own financial "Financial Administrative Policies and Procedures" adopted in 2012. In particular, three financial policies govern the long-range financial planning and annual budget preparation of the Port:

- The Port reserves within its Funds an amount at least equal to 10% of the Port's depreciable assets.
- The Port's overall debt service coverage ratio should equal 2.0 or greater.
- The Port will pursue a Cash on Cash rate of return before debt service that exceeds the average cost of debt for the Port.

Budget Highlights

The following sections are highlights of the FY 2019-20 Proposed Budget organized by major asset areas of the Port's operations.

ASSET AREAS

Industrial/Commercial Properties

- Overall vacancy rates in the Port's industrial and commercial real estate portfolio remain very low, around 1%. The positive aspects of this low rate are offset by the fact that we are unable to respond to the needs of some businesses for expansion.
- Significant on-site utility work was completed in FY 2018-19 at the 11.36-acre *Lower Mill Industrial Subdivision* including upgrading of an extensive off-site water line, a requirement imposed by the Crystal Springs Water District, and remediation of a long-filled log pond. The Port is now prepared to market and sell development-ready lots,

and multiple purchase negotiations with private businesses are underway. The Port borrowed funds for the purchase of the property and the subsequent site work. The loan was re-paid in October 2018 using reserve funds. Sale of one lot totaling 2.1 acres is expected in the next 12 months and sale proceeds will be used to replenish the reserves. The Proposed FY 2019-20 budget includes some additional on-site work associated with construction of an access driveway and wetland fill mitigation.

- The FY 2019-20 Proposed Budget includes a continued investment in the maintenance of existing Port leased buildings with a \$157,000 investment in the roof repair of the Jensen building. The Proposed Budget also reserves a possible issuance of debt of \$11 million to construct a new building on the waterfront. This reserve amount will need more deliberation on the type and size of a new capital construction.
- The Port was successful in obtaining City approval for a 'Preliminary Subdivision Plan' for Lot #1 in 2017. Then, an extensive 'Public Infrastructure Framework Plan' was completed in FY 2018-19 which detailed the extent and cost of public infrastructure, primarily roads and utilities, necessary to prepare the property for future development. This work provided a specific rationale for seeking tax increment financing from the Waterfront Urban Renewal District and discussions with the Hood River Urban Renewal Agency took place throughout the year. However, another significant project was identified—replacement of a large storm sewer line serving other industrial properties on another part of the waterfront—and tax increment funding may be needed. Any discussion about utilizing tax increment funding for Lot #1 infrastructure have been postponed for several months. The Proposed FY 2019-20 budget assumes some funds for a traffic analysis and evaluating alternative approaches to financing Lot #1 infrastructure, as well as a contingency in the event the Port needs to begin engineering and construction of the first phase of infrastructure work. The challenges of developing the site are very significant given the limitations of Light Industrial Zoning and the high infrastructure costs.
- The FY 2019-20 Proposed Budget includes funding for the installation of new property management software. This will provide a significant tool to better track and allocate costs associated with the Port's leased properties. This will be particularly important as the new lease strategy is implemented over several years that is intended to re-coup a higher proportion of building expenses and ensure that each property is producing a positive cash flow.

Bridge/Transportation

- The Port is completing two high priority bridge projects in FY 2018-19. First, replacement of the lift span motors and installation of a new skew system with much more extensive capabilities to stop a bridge lift under emergency circumstance and to adjust the lift span if it goes out of level during a bridge lift. Second, repair of the damaged lift span thru-truss and repairs to various steel components that were identified in the 2018 Fracture Critical Bridge Inspection. The total cost of these two projects combined was about \$600,000. The only significant capital project planned in

FY 19-20 is replacement of the rack/pinion shafts that connect the lift span motors to the sheaves. The budget does assume an increase in expenditures on repairs to the guard rail, which is extensively damaged in places from vehicle impacts.

- Over the next two fiscal years, and per Board direction, capital spending on the bridge will be significantly reduced while the bridge replacement efforts are underway. If it appears that replacement efforts are unlikely to be successful, the Port will likely need to issue revenue bonds and implement a robust capital spending program over several years to maintain the long-term longevity of the bridge.
- Due to the vandalism to the lift span control room in 2017 and for related reasons, numerous surveillance cameras were installed on the bridge in FY 2018-19. The Port now has the capability to monitor activities on and under the bridge at the lift span. This has already resulted an insurance recovery based on identification of a vehicle that damaged the guard rail at the north approach ramp. In addition, barriers and a clip line were installed at each lift tower ladder to decrease access and improve safety.
- Considerable progress was made in FY 2018-19 concerning efforts to replace the bridge. Approximately 25% progress was made in the multi-year effort to prepare the Final Environmental Impact Statement (“FEIS”) being funded through a \$5 million grant from the Oregon Legislature. The FEIS project is on schedule for completion during FY 2020-21. One unexpected cost was the requirement that ODOT and WSDOT be reimbursed for their staff costs associated with review of the project’s various technical documents. The total for these efforts is expected to be about \$200,000 and were allocated from the project contingency. FY 2019-20 is expected to be the time period in which most of the remaining FEIS work will be completed. Therefore, the FY 2019-20 Proposed Budget assumes approximately \$2.1 million will be expended, the bulk of which is associated with the FEIS engineer contract.
- A toll increase was implemented starting on February 1, 2018, adjusting the cash toll from \$1 to \$2 per axle. The increase was approved by the Commission to provide additional revenue to the Bridge Repair and Replacement Fund, utilized to keep pace with expected bridge repair costs and to provide some limited funding for bridge replacement efforts after the FEIS is completed. The Port now has 12 months to confirm the proportion of customers migrating from cash to Breeze-By and to determine the net impact to bridge revenues of this increase. The results are generally as was expected with about \$2 million in additional revenue accruing to the Bridge Repair & Replacement Fund. As bridge replacement efforts are carried out in future years, and if it appears relatively likely that they will be successful, less of these accumulating funds will be needed for bridge repair and more can be dedicated to replacement of the bridge. This will be a year-to-year assessment and decision by the Port Commission.
- Significant expenditures were made in FY 2018-19 to implement next-generation tolling technology, but final installation efforts were delayed due to the new DMV operating systems that were put in place February 2019. The FY 2019-20 Proposed Budget

includes \$320,000 to complete the final major upgrade to the tolling system and allow for license plate recognition. Fully implementing that approach is dependent on establishment of a motorist identification and enforcement agreement with ODOT, and significant changes to the Port's business governing tolling operations.

- During this past year, the Port successfully conceived and implemented a web portal that allows customer access to BreezeBy accounts on-line and provided an application whereby accounts can be accessed by customers using a cell phone. Both allow customers to manage their BreezeBy accounts without visiting the office. This next year will also provide our cash paying customer the option to use a credit card. With more credit card usage, the Port has included resources to secure that vital customer information and be in compliance with the latest banking requirements.
- Negotiations are underway on an agreement with the Port of Cascade Locks (POCL) wherein the Port of Hood River would provide support services for implementation of electronic tolling at the Bridge of the Gods starting in late 2019. If executed, this agreement would add additional costs and offsetting revenues to the Port of Hood River in FY 2019-20. The agreement is being conceived as one that could be replicated, providing tolling services to other jurisdictions in the future.
- The budget maintains the higher level of expenditures for maintenance, repairs and inspections that was initiated several years ago.
- Continued investment in lobbying and advocacy services, primarily directed at Bridge replacement efforts is maintained in the FY 2019-20 Proposed Budget. The total budget allocation is \$174,000 divided between State and Federal efforts.

Recreation/Marina

- The FY 2019-20 Proposed Budget assumes funding for various smaller capital projects associated with the Port's recreational holdings including pedestrian lighting at the Footbridge, fencing replacement at the Marina walkway, a new ramp at the Nichol's Basin Dock and an upgrade to the restroom at the Event Site. The budget also includes modest allocations to each of the primary recreation sites, generally for landscaping or minor repairs or upgrades.
- In 2018 OSMB carried out surveys of the Boat Launch Parking Lot near-shore area and provided concept plans for a new lot/launch ramp configuration. However, the OSMB plans assumed very extensive changes to the location of the launch ramp and adjacent docks. The Port is continuing discussions with OSMB about a more modest and less expensive approach, but no resolution has been reached. The FY 2019-20 Proposed Budget includes repairs to curbs in the parking lot, marina electrical, and a ramp repair.
- The FY 2019-20 Proposed Budget assumes continuation of a financial contribution to the Hood River County Sheriff to pay for more frequent waterfront patrols and

reimbursement of fueling costs the sheriff's boat at the Fuel Dock during the summer months.

- The last two fiscal year budgets allocated funds for installation of parking meters on Port waterfront streets to increase turnover and create new revenue to help off-set the Port's recreational area maintenance costs. The plan was operational in July 2018. The FY 2018-19 Budget provided funds to install additional meters and cover staff costs associated with enforcement. After only a partial summer of operation, the paid parking performed moderately well. A significant increase in season pass sales occurred and revenue from the new meters was approximately \$80,000. Parking revenue is expected to increase in 2019 with a full year of operations and provide for additional revenues of about \$180,000.

Airport

- The new 10-year Airport Master Plan was approved by the FAA in 2018. This plan provides the priority for future deployment of annual FAA program funds for capital investment in the Airport.
- Two significant additional capital projects are underway at the Airport that will continue to require a major commitment of staff time and Port financial contributions. The primary projects are as follows:
 - Connect VI project-- Engineering for site and infrastructure improvements to expand the North Ramp for a technology and Emergency Response Center, estimated to cost about \$2.2 million is complete. The Port received a \$1.4 million grant under the State's Connect VI program for this project in 2016 and will be responsible for an \$800,000 local match. Half of that match was expected to come from private sources but that is no longer available. The match will be budgeted from Port in-kind work, \$200,000 in tax increment funding which has been received from the Windmaster Urban Renewal District and a \$450,000 allocation in the FY 2019-20 Proposed Budget. The project has been delayed due to wetland permitting issues and is now expected to be under construction by fall 2019.
 - Renovation of the existing North Ramp is also included in the FY 2019-20 Proposed Budget which includes engineering, permitting and local match expenditures. The FAA will cover 90% of project costs.
 - Each of these projects brings cost and schedule risk that could impact the FY 2019-20 budget.
- A substantial increase in airport activity over the past two years resulted in complaints from airport neighbors about constant aircraft noise. Although a "Fly-Friendly" program was implemented, and the primary aviation business modified its operations, noise complaints will likely remain a challenge to some activities and operations and at the Ken Jernstedt Airfield.

- An increase in T-Hangar lease rates was implemented in FY 2018-19 and another increase is expected in the FY 2019-20 Proposed Budget. The Port is taking these steps to ensure that the Airport can maintain a positive operating cash flow.

Administration & Management

- The Port provides medical insurance for all full-time employees and pays 90% of the premium. Under our current insurance policy, premiums would increase by more than 9% in FY 2019-20. The FY 2019-20 Proposed Budget recommends mitigation of this increase by selecting an insurance policy that increases the deductible and the total out-of-pocket expenses to employees. With these changes, the premium increase will be about 5%.
- As with other public agencies in Oregon, the Port's PERS obligation will increase this next fiscal year as required by the PERS mandate of eliminating the unfunded liability of its plan. The primary issue causing the unfunded liability is associated with Tier One recipients who have a guaranteed rate of return on their money match.
- Typically, the Commission considers an increase in annual staff salary associated with annual increase in the Consumer Price Increase (CPI) as measured by the Portland/Vancouver Metropolitan Statistical Area ("MSA"). This year the MSA was discontinued and the Port Commission approved the Consumers Price Index for the Western Region Class B/C as the benchmark rate. The Proposed Budget includes a CPI increase of 2.989% for eligible staff based on the new index. Overall, personnel costs (Wages, PERS, Healthcare, Taxes) are budgeted to increase by 8.2%.
- A single staff turnover occurred in the FY 2018-19. One office intern was retained throughout most of the fiscal year to provide front office desk support and back office administrative support. The stability and the overall quality of the staff is a significant asset to the Port given the continuing high workloads. The demand to meet financial and administrative obligations associated with grants, bridge replacement, tolling technology and financial reporting is creating very significant challenges, but the FY 2019-20 Proposed Budget only assumes a partial amount of resources if the Port of Cascade Locks Tolling Support Agreement is executed and implemented.
- The Port's regional collaboration efforts, primarily carried out through the OneGorge organization, are proposed to remain at current budget levels but with a reduction in staff demands as the coordinator function has now been moved to the Special Projects Manager of the Port of Cascade Locks, and fiscal sponsorship has moved to the Mt. Adams Chamber of Commerce.
- The FY 2019-20 Proposed Budget includes meaningful funding to update the Port's Strategic Business Plan (SBP). The prior SBP was prepared in 2014 and assumed a 5-year lifespan. More importantly, the increased possibility that the existing bridge may be replaced in the next ten years, raises the importance of the Port identifying and

implementing steps that will allow the agency to carry out its public mission without the benefit of the bridge asset.

- The FY 2019-20 Proposed Budget also includes funding for conversion of a portion of the garage in the Port Offices to conditioned interior space. This will allow relocation of file storage areas and an increase in usable space near the front office and increased office productivity.

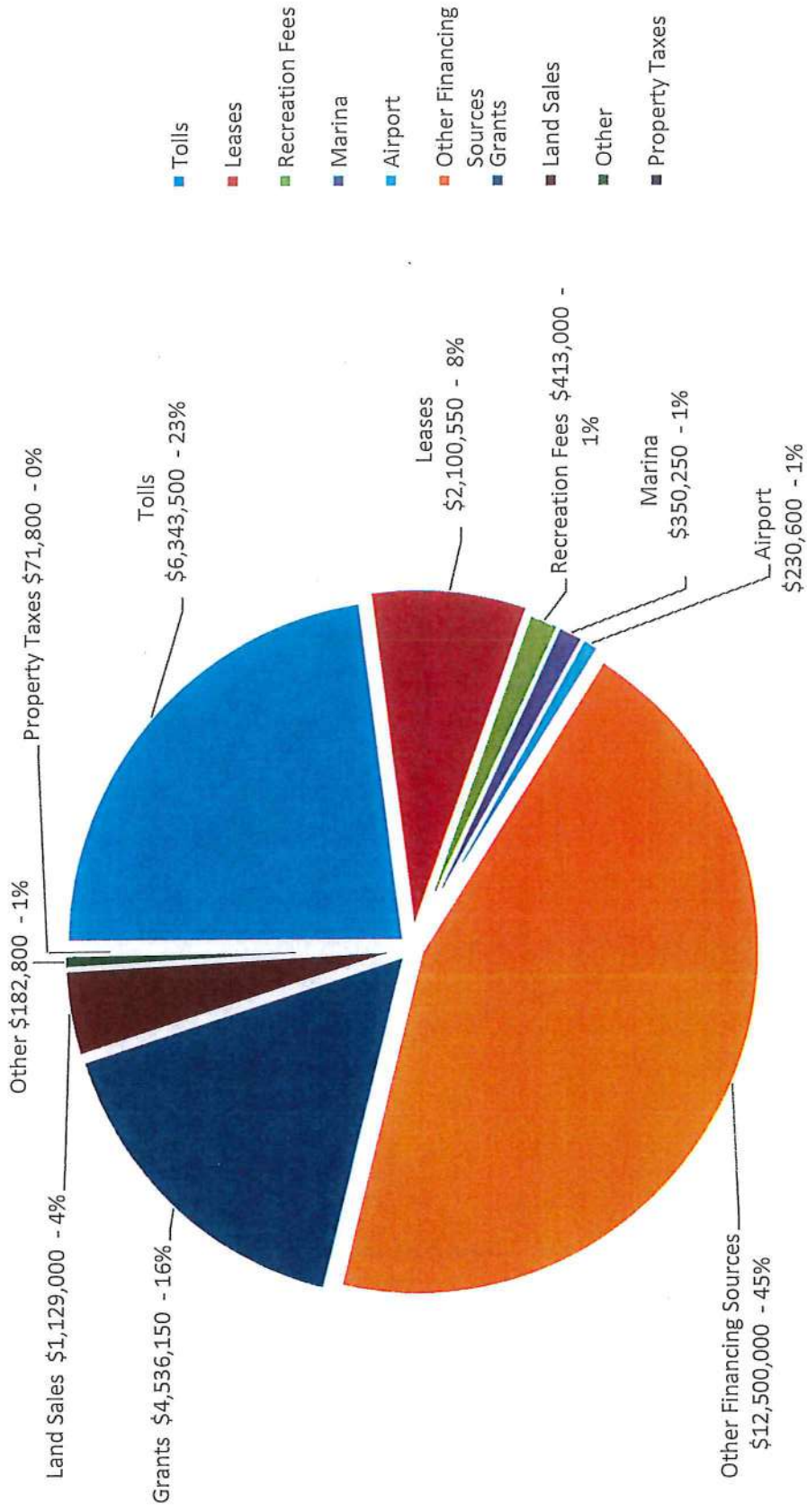
SUMMARY

The FY 2019-20 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believes are consistent with the Port's mission and direction from the Port Commission. FY 2019-20 is expected to bring greater certainty relative to bridge replacement efforts with 75% completion of the FEIS and all the associated technical papers and analytical steps. Yet it will be significant challenge to identify funding for the next phase of pre-development work for a new bridge—including financial modeling, traffic & revenue studies and evaluation governance/ownership structures. If these next phase funding efforts prove unsuccessful, the primary focus for the Port must remain the ongoing maintenance and safe operation of the existing bridge. The next few years does give the Port an important opportunity to re-consider its Strategic Business Plan and to consider reasoned real estate investments and enterprise activities that can lead to enhanced revenue streams in the future.

Following the Budget Committee's review, modification and approval of a Proposed Budget the Commission will conduct a hearing, currently scheduled for June 4, 2019. Any final changes will be included in the adopted budget which will occur June 18, 2019.

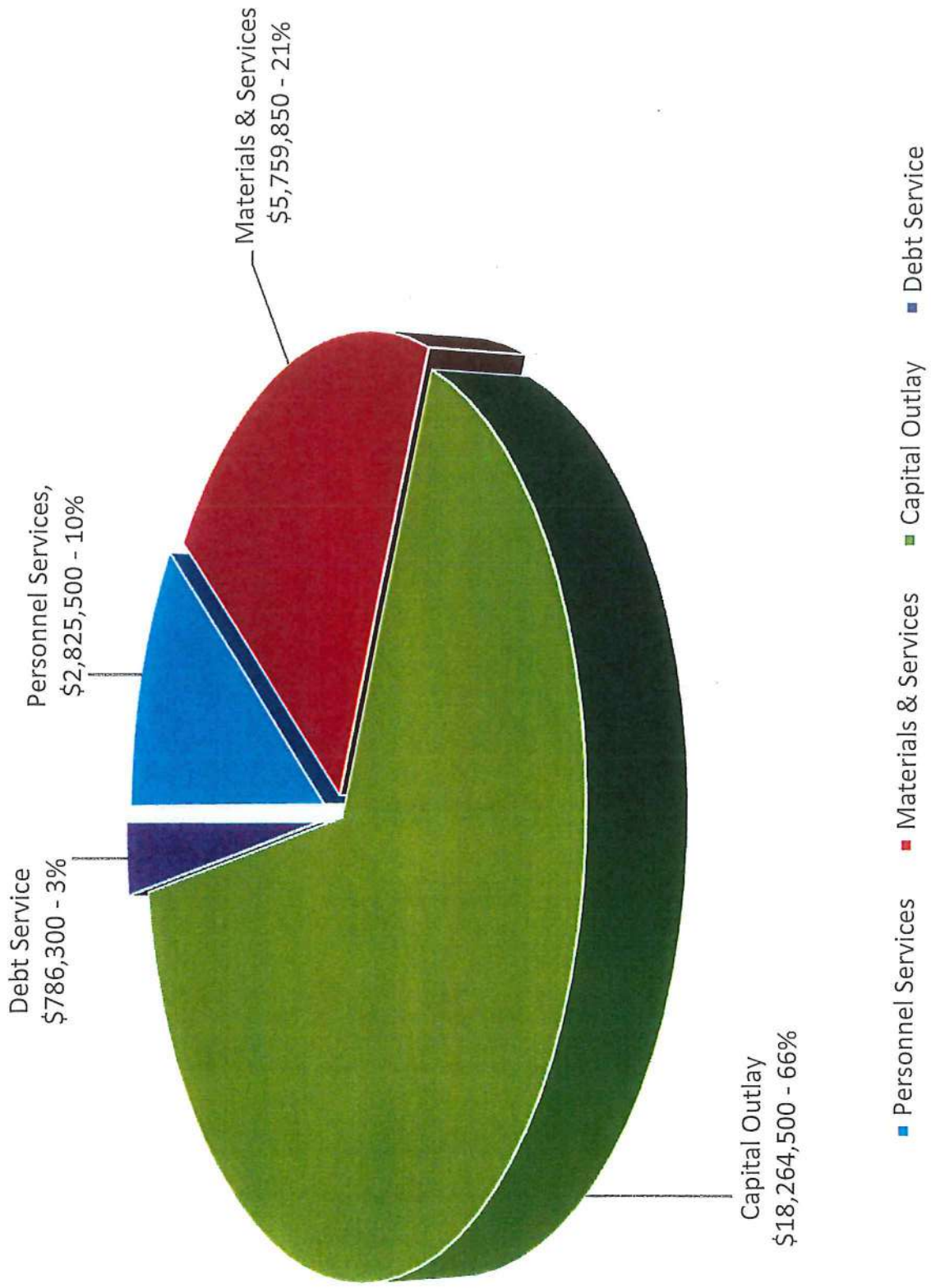
GRAPHS

PORT OF HOOD RIVER
 Schedule of Revenues
 Approved Budget
 FY 2019-20



Total Revenues - \$27,857,650

PORT OF HOOD RIVER
Schedule of Expenditures
Approved Budget
FY 2019-20



Total Appropriations - \$27,636,150

BUDGET STATEMENTS

- GENERAL FUND
- REVENUE FUND
- BRIDGE REPAIR & REPLACEMENT FUND

PORT OF HOOD RIVER
GENERAL FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA
 2 YRS PRIOR * 1YR PRIOR * ADOPTED
 FY 2016-17 FY 2017-18 FY 2018-19
 BUDGET FY 2019-20
 *PROPOSED * APPROVED ADOPTED

RESOURCE	Cash on Hand	Interest	TOTAL CASH AVAILABLE	Tax Receipts for Current Year	TOTAL TAXES	Grants	Transfers from Revenue Fund	TOTAL RESOURCES	EXPENDITURES	TOTAL PERSONNEL SERVICES	MATERIAL & SERVICES	TOTAL MATERIAL & SERVICES	CAPITAL OUTLAY	TOTAL CAPITAL OUTLAY	TOTAL COMMISSION, OFFICE & PARK	PERSONNEL SERVICES	MATERIALS & SERVICES	CAPITAL OUTLAY	TRANSFERS	TOTAL APPROPRIATIONS	ENDING FUND BALANCE - UNASSIGNED
1	\$ 132,928	\$ 139,218	\$ 208,250			3,500		\$ 861,900	Commissioners	6,000		\$ 175,400			\$ 758,150	\$ 175,400				\$ 758,150	\$ 288,800
2	\$ 1,622	\$ 3,207	\$ 2,800			579,350		\$ 672,184	Wages & Salaries - Administration	88,300		\$ 127,663			\$ 459,775	\$ 127,663				\$ 459,775	\$ 288,800
3	\$ 134,550	\$ 142,425	\$ 211,050			68,000		\$ 672,184	Wages & Benefits - Community Service Initiative	35,000		\$ 175,400			\$ 459,775	\$ 332,112				\$ 459,775	\$ 288,800
4	\$ 66,882	\$ 69,984	\$ 68,000			68,000		\$ 672,184	Taxes & Benefits	46,100		\$ 175,400			\$ 459,775	\$ 332,112				\$ 459,775	\$ 288,800
5	\$ 66,882	\$ 69,984	\$ 68,000			68,000		\$ 672,184	TOTAL PERSONNEL SERVICES			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
6	\$ 324,565	\$ 459,775	\$ 3,500			579,350		\$ 672,184	MATERIAL & SERVICES			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
7	\$ 48,550	\$ 48,550	\$ 1,000			1,000		\$ 672,184	Office Lease	48,550		\$ 48,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
8	\$ 1,000	\$ 1,000	\$ 5,000			5,000		\$ 672,184	All Utilities	1,000		\$ 1,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
9	\$ 5,000	\$ 5,000	\$ 35,000			35,000		\$ 672,184	Community Service Initiative	5,000		\$ 5,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
10	\$ 35,000	\$ 35,000	\$ 28,000			28,000		\$ 672,184	Maintenance, Supplies & Services	35,000		\$ 35,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
11	\$ 28,000	\$ 28,000	\$ 32,300			32,300		\$ 672,184	Travel and Meeting Expenses	28,000		\$ 28,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
12	\$ 32,300	\$ 32,300	\$ 4,000			4,000		\$ 672,184	Dues and Memberships	31,500		\$ 31,500			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
13	\$ 4,000	\$ 4,000	\$ 174,000			174,000		\$ 672,184	Insurance	4,000		\$ 4,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
14	\$ 174,000	\$ 174,000	\$ 168,000			168,000		\$ 672,184	Professional Svcs-Bridge Legislative Advocacy	174,000		\$ 174,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
15	\$ 168,000	\$ 168,000	\$ 39,000			39,000		\$ 672,184	Professional Svcs-Legal & Other	68,000		\$ 68,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
16	\$ 39,000	\$ 39,000	\$ 22,100			22,100		\$ 672,184	Professional Svcs-Audit/Accounting	38,000		\$ 38,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
17	\$ 22,100	\$ 22,100	\$ 16,000			16,000		\$ 672,184	Port Newsletter	24,500		\$ 24,500			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
18	\$ 16,000	\$ 16,000	\$ 572,950			572,950		\$ 672,184	Press Releases-Promotions/Advertising	20,105		\$ 20,105			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
19	\$ 572,950	\$ 572,950	\$ 185,200			185,200		\$ 672,184	TOTAL MATERIAL & SERVICES	3,486		\$ 14,000			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
20	\$ 185,200	\$ 185,200	\$ 1,052,950			1,052,950		\$ 672,184	CAPITAL OUTLAY			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
21	\$ 1,052,950	\$ 1,052,950	\$ 763,050			763,050		\$ 672,184	Capital Purchase			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
22	\$ 763,050	\$ 763,050	\$ 185,200			185,200		\$ 672,184	TOTAL CAPITAL OUTLAY			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
23	\$ 185,200	\$ 185,200	\$ 577,850			577,850		\$ 672,184	TOTAL COMMISSION, OFFICE & PARK			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
24	\$ 577,850	\$ 577,850	\$ 294,800			294,800		\$ 672,184	PERSONNEL SERVICES			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
25	\$ 294,800	\$ 294,800	\$ 214,550			214,550		\$ 672,184	MATERIALS & SERVICES			\$ 471,950			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
26	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184	CAPITAL OUTLAY			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
27	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184	TRANSFERS			\$ 175,400			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
28	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184	TOTAL APPROPRIATIONS			\$ 647,350			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
29	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184	ENDING FUND BALANCE - UNASSIGNED			\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
30	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
31	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
32	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
33	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
34	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
35	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
36	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
37	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
38	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
39	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
40	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
41	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
42	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
43	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
44	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
45	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800
46	\$ 214,550	\$ 214,550	\$ 214,550			214,550		\$ 672,184				\$ 214,550			\$ 459,775	\$ 471,950				\$ 471,950	\$ 288,800

PORT OF HOOD RIVER
GENERAL FUND
SCHEDULE OF MATERIALS AND SERVICES

	Actuals		Budget	
	2016-17	2017-18	2018-19	2019-20
<u>Lease</u>	48,550	48,550	48,550	48,550
<u>Community Benefit Initiative</u>	0	0	5,000	5,000
<u>Utilities</u>				
Electric	-	-	800	800
Gas	-	-	200	200
	-	-	1,000	1,000
<u>Supplies and Other</u>				
Phone/IT	3,202	3,202	2,000	7,500
Copier/Postage	5,634	5,634	3,600	6,000
GorgeNet/web site	369	369	900	900
Election	2,896	2,896	5,000	5,000
Training/Software			4,500	4,500
One Gorge			2,500	-
Audit Filing	300	300	400	400
Notices			600	600
Advertising/Communications	465	465	9,400	4,600
Govt ethics	675	675	500	500
Misc	857	857	6,000	5,000
	14,398	14,398	35,400	35,000
<u>Travel & Meeting</u>	17,637	26,787	28,000	28,000
<u>Dues & Memberships</u>				
Special Districts Assoc of OR	4,000	4,086	4,100	4,100
Gorge Technology Alliance	500	500	500	500
Pacific NW Waterways	6,770	6,840	6,700	6,900
Oregon Public Ports Assn.	4,822	4,570	5,000	4,900
Rotary Club HR	619	897	1,100	1,200
Hood River Energy Council				10,000
Oregon Economic Dev. Assn.	250	250	250	300
Oregon Ethics Commission	475	570	600	600
One Gorge	2,500	5,000	2,500	2,500
Oregon Purchasing Dues		500	500	500
Gorge Sailing/WAAAM/Other	250	750	1,000	1,000
Oregon Airport Mgmt Assn.			500	500
Mid-Columbia Economic	1,760	1,936	2,000	2,200
GASB/OGFOA	605	465	500	500
Mid-Columbia Economic	1,000	1,000	1,000	1,000
Oregon Rail User's League	500	500	500	500
IBTTA (2017 and 2018)		7,216	5,000	6,100
HR Chamber/DBA/Other	750	600	3,050	3,100
	24,801	35,480	30,700	42,300
<u>Insurance</u>				
General Liability	2,214	1,629	2,700	2,700
Workers Comp	240	240	400	400
Public Emp	415	322	500	500
Treasurer Bond	188	415	400	400
	3,057	2,606	4,000	4,000
<u>Professional Services</u>				
Federal Govt Affairs	62,653	43,781	90,000	90,000
State Govt Affairs	49,500	71,088	84,000	84,000
IT	3,152	2,116	8,000	8,000
Other	5,500	10,346	25,000	125,000
Legal	14,746	8,872	30,000	30,000
Retainer	4,200	4,200	5,000	5,000
	139,751	140,403	242,000	342,000
<u>Audit</u>				
Regular	24,150	28,410	26,000	29,000
Fed Single/Pension	-	-	12,000	10,000
	24,150	28,410	38,000	39,000
<u>Miscellaneous</u>				
Newsletters	11,997	20,105	24,500	18,000
Press Releases/Advertisements	6,761	3,486	14,000	15,000
	18,758	23,591	38,500	33,000
Total General Fund	\$ 291,102	\$ 320,225	\$ 471,150	\$ 577,850

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

FORM LB 20

HISTORICAL DATA

2YRS PRIOR FY 2016-17
1YR PRIOR FY 2017-18
ADOPTED BUDGET FY 2018-19

RESOURCE DESCRIPTION

BUDGET FY 2019-20

PROPOSED APPROVED ADOPTED

1	6,787,244	7,009,347	7,835,000	7,835,000	7,835,000	7,247,500
2	79,180	106,595	111,500	150,000	150,000	
3	6,866,424	7,115,942	7,946,500	7,985,000	7,985,000	7,247,500
4						
5						
6	4,014,985	4,953,775	6,260,000	6,260,000	6,260,000	
7	10,000	5,050	10,000	12,500	12,500	
8			70,000	70,000	70,000	
9	16,030	5,000	1,000	1,000	1,000	
10						
11	4,041,015	4,963,825	6,341,000	6,343,500	6,343,500	
12						
13						
14						
15	195,596	265,731	284,500	295,800	295,800	
16	58,212	64,878	66,200	72,000	72,000	
17	19,973	18,714	20,000	28,000	28,000	
18						
19	273,781	349,323	370,700	395,800	395,800	
20						
21	336,022	345,316	357,600	362,900	362,900	
22	84,290	90,427	86,500	103,000	103,000	
23	42,345	41,004	43,300	42,800	42,800	
24						
25	462,657	476,747	487,400	508,700	508,700	
26						
27	197,091	184,591	149,000	152,400	152,400	
28	37,352	34,464	36,000	32,000	32,000	
29	15,619	15,690	16,000	16,500	16,500	
30			5,050,000			
31	250,062	234,745	5,251,000	200,900	200,900	
32						
33	213,013	220,154	228,100	242,100	242,100	
34	135,448	154,826	155,000	177,000	177,000	
35	57,360	59,072	58,000	60,800	60,800	
36	19,550	19,550	19,550			
37	425,371	453,602	460,650	479,900	479,900	
38						
39						
40	7,400					
41						
42	7,400					
43						
44	70,375	71,050	75,300	78,300	78,300	
45	6,758	8,288	8,600	10,000	10,000	
46	7,291	7,548	7,200	7,300	7,300	
47	84,424	86,886	91,100	95,600	95,600	
48						
49	151,880	157,467	167,400	168,700	168,700	
50	24,826	26,317	27,100	28,000	28,000	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		BUDGET FY 2019-20	
2 YRS PRIOR FY 2016-17	1 YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19	DESCRIPTION
155	752	873	ALL UTILITIES
156	959	826	FIXED MAINTENANCE
157	602	590	INSURANCE
158	1,593	7,385	PROFESSIONAL SERVICES-Design & Engineering
159	5,298	15,885	PROFESSIONAL SERVICES-Legal
160	293	-	MISCELLANEOUS REPAIRS & PURCHASES
161	9,497	25,559	TOTAL MATERIALS & SERVICES
162		38,800	CAPITAL OUTLAY
163	224,716	275,070	CAPITAL PURCHASES
164	224,716	275,070	TOTAL CAPITAL OUTLAY
165	140,177	141,256	PRINCIPAL & INTEREST
166	140,177	141,256	TOTAL DEBT SERVICE
167	403,220	484,112	TOTAL HANEL LOWER MILLS
168	1,641,231	1,953,635	TOTAL INDUSTRIAL BUILDINGS
169		9,038,100	COMMERCIAL BUILDINGS
170			***State DMV Office Building***
171			PERSONNEL SERVICES
172	18,524	16,565	WAGES
173	7,311	7,451	BENEFITS
174	25,835	24,016	TOTAL PERSONNEL SERVICES
175		24,600	MATERIALS & SERVICES
176	6,690	6,740	ALL UTILITIES
177	2,026	4,946	FIXED MAINTENANCE
178	843	985	INSURANCE
179	1,457	1,492	PROPERTY TAX
180	-	442	PROFESSIONAL SERVICES-Design & Engineering
181	-	500	PROFESSIONAL SERVICES-Legal
182	20,570	20,848	MISCELLANEOUS REPAIRS & PURCHASES
183	31,586	35,453	TOTAL MATERIALS & SERVICES
184		43,500	CAPITAL OUTLAY
185	37,546	23,147	CAPITAL PURCHASES
186	37,546	23,147	TOTAL CAPITAL OUTLAY
187	94,967	82,616	TOTAL STATE DMV OFFICE BUILDING
188		79,100	***Marina Office Building***
189			PERSONNEL SERVICES
190	25,130	24,237	WAGES
191	10,037	10,779	BENEFITS
192	35,167	35,016	TOTAL PERSONNEL SERVICES
193		38,200	MATERIALS & SERVICES
194	12,084	10,841	ALL UTILITIES
195	5,109	7,698	FIXED MAINTENANCE
196	1,747	2,400	INSURANCE
197	10,391	10,636	PROPERTY TAX
198	-	442	PROFESSIONAL SERVICES-Design & Engineering
199	-	720	PROFESSIONAL SERVICES-Legal
200	5,432	6,411	MISCELLANEOUS REPAIRS & PURCHASES
201	34,763	39,079	TOTAL MATERIALS & SERVICES
202		46,400	CAPITAL OUTLAY
203	13,893	35,090	CAPITAL PURCHASES
204	13,893	35,090	TOTAL CAPITAL OUTLAY
205	83,823	109,185	TOTAL MARINA OFFICE BUILDING

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2019-20

FORM LB 31

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2019-20	
2 YRS PRIOR	1 YR PRIOR	ADOPTED	BUDGET	PROPOSED	APPROVED
FY 2016-17	FY 2017-18	FY 2018-19	FY 2018-19		ADOPTED
EXPENDITURES					
DESCRIPTION					
Part Office					
206	PERSONNEL SERVICES				
207	WAGES		25,100		
208	BENEFITS	15,286	21,732		24,900
209	TOTAL PERSONNEL SERVICES	15,286	21,732		24,900
210	MATERIALS & SERVICE	21,096	31,337		37,800
211	ALL UTILITIES				
212	FIXED MAINTENANCE	7,902	7,283		15,000
213	INSURANCE	7,891	6,719		8,000
214	PROFESSIONAL SERVICES-Design & Engineering	2,242	1,976		2,400
215	PROFESSIONAL SERVICES-Legal	4,750	2,397		1,000
216	MISCELLANEOUS REPAIRS & PURCHASES				1,000
217	TOTAL MATERIALS & SERVICES	1,413	6,884		5,000
218	CAPITAL OUTLAY	24,198	25,259		32,400
219	CAPITAL PURCHASES				
220	TOTAL CAPITAL OUTLAY				100,000
221	TOTAL PORT OFFICE BUILDING				100,000
222	TOTAL COMMERCIAL BUILDINGS	45,294	56,596		170,200
223	WATERFRONT INDUSTRIAL LAND	\$224,084	\$248,397		\$356,200
224	PERSONNEL SERVICES				
225	WAGES				
226	BENEFITS	31,013	27,067		58,200
227	TOTAL PERSONNEL SERVICES	31,013	27,067		58,200
228	MATERIALS & SERVICES	43,226	39,306		81,500
229	ALL UTILITIES				
230	FIXED MAINTENANCE				
231	INSURANCE	1,114	614		10,000
232	PROFESSIONAL SERVICES-Design/Misc	911	729		1,000
233	PROFESSIONAL SERVICES-Parking/Security	28,666	5,315		99,000
234	PROFESSIONAL SERVICES-Legal		19,843		74,000
235	MISCELLANEOUS REPAIRS & PURCHASES	1,734	20,362		70,000
236	TOTAL MATERIAL & SERVICES	1,000	23,076		9,500
237	CAPITAL OUTLAY	33,425	69,939		263,500
238	CAPITAL PURCHASE				
239	TOTAL CAPITAL OUTLAY		81,283		12,500,000
240	DEBT SERVICE		81,283		12,500,000
241	PRINCIPAL & INTEREST				
242	TOTAL DEBT SERVICE				548,800
243	TOTAL WATERFRONT INDUSTRIAL LAND	76,651	190,528		548,800
244	WATERFRONT RECREATION				
245	PERSONNEL SERVICES				
246	WAGES				
247	BENEFITS	69,971	60,312		90,800
248	TOTAL PERSONNEL SERVICES	69,971	60,312		90,800
249	MATERIALS & SERVICES	20,159	19,709		31,900
250	ALL UTILITIES	90,130	80,021		122,700
251	FIXED MAINTENANCE				
252	INSURANCE	16,108	16,268		17,000
253	PROFESSIONAL SERVICES-Design & Engineering	7,062	10,803		13,000
254	PROFESSIONAL SERVICES-Legal	1,802	2,576		3,000
255	MISCELLANEOUS REPAIRS & PURCHASES	5,599	235		10,000
256	TOTAL MATERIALS & SERVICES	100			1,000
257	TOTAL WATERFRONT RECREATION	6,182	16,768		11,000

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA

2YRS PRIOR FY 2016-17	1 YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19
\$ 36,853	\$ 46,650	\$ 62,800

258	\$ 36,853	\$ 46,650	\$ 62,800
259			
260	35,241	11,120	45,000
261	35,241	11,120	45,000
262	162,224	137,791	230,500
263			

264			
265	30,922	28,829	35,400
266	10,951	13,315	15,800
267	41,873	42,144	51,200
268			
269	8,545	5,686	8,000
270	4,175	6,127	4,000
271	6,091	10,058	10,000
272	1,010	-	1,000
273	1,716	40	3,000
274	5,185	-	5,400
275	4,731	13,338	3,600
276	31,453	35,249	35,000
277			
278	-	2,500	113,000
279	-	2,500	113,000
280	73,326	79,893	199,200
281			

282			
283	111,860	98,212	124,700
284	41,848	43,312	50,600
285	153,708	141,524	175,300
286			
287	10,202	10,638	
288	44,548	12,598	20,000
289	1,971	2,535	2,800
290	1,351	1,387	1,600
291	20,877	351	13,000
292	320	20	500
293	3,273	8,025	8,000
294	82,542	35,554	45,900
295			
296	26,134	15,039	65,000
297	26,134	15,039	65,000
298	262,384	192,117	286,200
299	497,934	409,801	715,900
300			

301			
302	97,262	92,154	102,500
303	37,055	44,547	51,900
304	134,317	136,701	154,400
305			
306	31,362	25,670	34,000
307	28,789	29,505	29,000
308	12,709	7,473	10,000
309	5,675	8,566	10,000

BUDGET FY 2019-20

* * * * *	PROPOSED	APPROVED	ADOPTED
258	\$ 55,000	\$ 55,000	\$ -
259			
260	90,000	90,000	90,000
261	90,000	90,000	-
262	267,700	267,700	267,700
263			
264			
265	35,700	35,700	
266	16,500	16,500	
267	52,200	52,200	
268			
269	6,000	6,000	
270	19,000	19,000	
271	10,000	10,000	
272	1,000	1,000	
273	3,000	3,000	
274	5,400	5,400	
275	3,600	3,600	
276	48,000	48,000	
277			
278	113,000	113,000	
279	113,000	113,000	
280	213,200	213,200	
281			
282			
283	122,800	122,800	
284	53,200	53,200	
285	176,000	176,000	
286			
287	21,000	21,000	
288	24,000	24,000	
289	3,000	3,000	
290	1,500	1,500	
291	13,000	13,000	
292	1,000	1,000	
293	8,000	8,000	
294	71,500	71,500	
295			
296	65,000	65,000	
297	65,000	65,000	
298	312,500	312,500	
299	793,400	793,400	
300			
301			
302	104,100	104,100	
303	50,800	50,800	
304	154,900	154,900	
305			
306	29,000	29,000	
307	36,000	36,000	
308	7,100	7,100	
309	10,000	10,000	

TOTAL MATERIALS & SERVICES			
CAPITAL OUTLAY			
CAPITAL PURCHASES			
TOTAL CAPITAL OUTLAY			
TOTAL WATERFRONT EVENT SITE			
Hook/Spit/Nichols			
PERSONNEL SERVICES			
WAGES & SALARIES			
TAXES & BENEFITS			
TOTAL PERSONNEL SERVICES			
MATERIALS & SERVICES			
ALL UTILITIES			
NICHOLS MAINTENANCE AND PURCHASES			
HOOK/SPIT MAINTENANCE AND PURCHASES			
PROFESSIONAL SERVICES-Design & Other			
PROFESSIONAL SERVICES-Legal			
NICHOLS MISCELLANEOUS REPAIRS & PURCHASES			
HOOK/SPIT MISCELLANEOUS REPAIRS & PURCHASES			
TOTAL MATERIAL & SERVICES			
CAPITAL OUTLAY			
CAPITAL PURCHASES			
TOTAL CAPITAL OUTLAY			
TOTAL HOOK/SPIT/NICHOLS			
Marina Park			
PERSONNEL SERVICES			
WAGES & SALARIES			
TAXES & BENEFITS			
TOTAL PERSONNEL SERVICES			
MATERIALS & SERVICES			
ALL UTILITIES			
FIXED MAINTENANCE			
INSURANCE			
PROPERTY TAX			
PROFESSIONAL SERVICES-Design & Engineering			
PROFESSIONAL SERVICES-Legal			
MISCELLANEOUS REPAIRS & PURCHASES			
TOTAL MATERIALS & SERVICE			
CAPITAL OUTLAY			
CAPITAL PURCHASES			
TOTAL CAPITAL OUTLAY			
TOTAL MARINA PARK			
TOTAL WATERFRONT RECREATION			
MARINA			
PERSONNEL SERVICES			
WAGES & SALARIES			
TAXES & BENEFITS			
TOTAL PERSONNEL SERVICES			
MATERIALS & SERVICES			
ALL UTILITIES			
FIXED MAINTENANCE			
INSURANCE			
PROFESSIONAL SERVICES- Other/Sheriff			

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

FORM LB 31

HISTORICAL DATA
 2 YRS PRIOR 1 YR PRIOR ADOPTED BUDGET
 FY 2016-17 FY 2017-18 FY 2018-19

EXPENDITURES	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES			
WAGES & SALARIES			
TAXES & BENEFITS			
TOTAL PERSONNEL SERVICES			
MATERIALS & SERVICES			
PROFESSIONAL SERVICES			
INSURANCE	16,200	16,200	19,500
UNALLOCATED PURCHASES	60,000	60,000	43,000
MACHINERY MAINTENANCE	61,000	61,000	45,000
TOTAL MATERIALS & SERVICES	137,200	137,200	107,500
CAPITAL OUTLAY			
CAPITAL PURCHASES	105,500	105,500	64,000
TOTAL CAPITAL OUTLAY	105,500	105,500	64,000
TOTAL MAINTENANCE	242,700	242,700	171,500
TOTAL OPERATIONS EXPENDITURES	23,474,200	23,529,200	16,455,600
TRANSFER-GENERAL FUND	686,350	691,250	579,350
TRANSFER-BRIDGE REPAIR FUND	2,715,300	2,715,300	2,191,000
CONTINGENCY - OPERATING	500,000	500,000	500,000
TOTAL EXPENDITURES	27,375,850	27,435,750	19,725,950
ENDING FUND BALANCE	6,142,409	6,096,500	24,814,400
APPROPRIATIONS			
PERSONNEL SERVICES			
MATERIALS & SERVICES	2,333,900	2,363,900	2,144,800
CAPITAL OUTLAY	3,126,300	3,151,300	3,727,200
DEBT SERVICES	17,776,500	17,776,500	8,490,300
TRANSFERS	786,300	786,300	2,093,300
CONTINGENCIES	3,401,650	3,406,550	2,770,350
TOTAL APPROPRIATIONS	27,924,650	27,984,550	19,725,950
FUND BALANCE - RESTRICTED	141,700	141,700	141,700
FUND BALANCE - UNASSIGNED	6,000,709	5,954,800	24,672,700
TOTAL REQUIREMENTS	34,067,059	34,081,050	44,540,350

PORT OF HOOD RIVER
BRIDGE REPAIR & REPLACEMENT FUND
BUDGET FOR FISCAL YEAR 2019-20

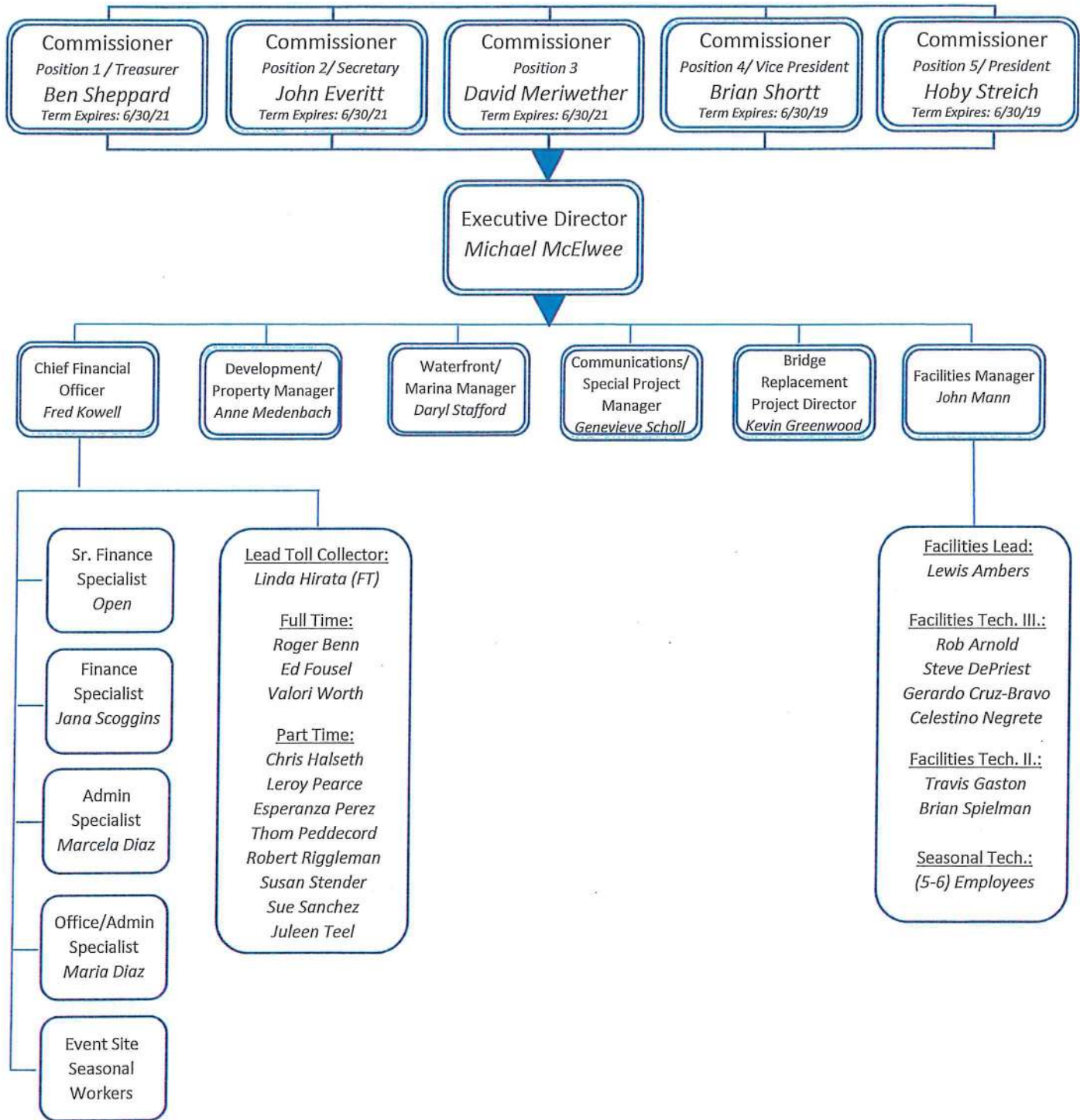
HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2019-20			
2 YRS PRIOR	* 1ST PRECEDING *	FY 2017-18	FY 2018-19	* PROPOSED *	* APPROVED *	ADOPTED	
FY 2016-17		FY 2017-18		FY 2018-19			
1	1,256,074	\$	1,286,100	\$	1,286,100	\$	1,874,000
2	10,631		18,000		18,000		18,000
3			2,379,900		2,060,800		2,060,800
4	130,000						
5	1,396,705	1,550,429	3,684,000				1,874,000
6							
7							
8	1,014,070	281,000	281,000		734,300		734,300
9		1,052,302	1,910,000		1,981,000		1,981,000
10			2,191,000		2,715,300		2,715,300
11	1,014,070	1,333,302	2,191,000		2,715,300		2,715,300
12	2,410,775	2,893,731	5,875,000		6,080,200		6,080,200
13							
14							
15	27,552	59,475	41,300		48,100		48,100
16	10,130	33,342	18,800		23,200		23,200
17		50,346	143,800		141,900		141,900
18		13,896	60,100		63,200		63,200
19	37,682	157,059	264,000		276,400		276,400
20							
21			40,000		20,000		20,000
22	2,063	604	700		700		700
23	33,503	5,033	75,000		55,000		55,000
24	7,445	1,240	10,000		30,000		30,000
25	272	1,082	330,000		30,000		30,000
26							
27	55,195	165	80,000		70,000		70,000
28	7,240	38,614	20,000		14,000		14,000
29		167,597	385,000		280,000		280,000
30			1,651,000		1,481,000		1,481,000
31	43	21,796	40,000		50,000		50,000
32	105,761	236,131	2,631,700		2,030,700		2,030,700
33							
34	307,674	528,244	749,000		488,000		488,000
35	307,674	528,244	749,000		488,000		488,000
36							
37	692,952	677,267	486,000				
38	692,952	677,267	486,000				
39	1,144,069	1,598,701	4,130,700		2,795,100		2,795,100
40							
41							
42							
43	1,144,069	1,598,701	4,630,700		500,000		500,000
44							
45	1,266,706	1,285,030	1,244,300		2,785,100		2,785,100
46							
47							
48	37,682	157,059	264,000		276,400		276,400
49	105,761	236,131	2,631,700		2,030,700		2,030,700
50	307,674	528,244	749,000		488,000		488,000
51	692,952	677,267	486,000				
52							
53			500,000		500,000		500,000
54	1,144,069	1,598,701	4,630,700		3,295,100		3,295,100
55	566,706	585,030	544,300		734,300		734,300
56	700,000	700,000	700,000		2,050,800		2,050,800
57	2,410,775	2,893,731	5,875,000		6,080,200		6,080,200

ORGANIZATION CHART

PORT OF HOOD RIVER

Organization Chart

FY 2019-20



PERSONNEL SUMMARY AND COMPARISON

PORT OF HOOD RIVER
PERSONNEL SUMMARY AND COMPARISON
FY 2019-20

PERSONNEL SUMMARY

WAGES

- Wage analysis for Office, Maintenance and Toll Booth Staff

	Wages	
Budget - FY 2018-19	\$	1,819,000
Cost of Living Index	54,400	2.99%
Compensation Step Increases	57,300	3.15%
Budget Committee Recommendation	25,000	
Budget - FY 2019-20	\$	1,955,700
<i>Percent increase compared to budget FY 2018-19</i>		<i>7.5%</i>

BENEFITS

- PERS increase of 7.7% due to unfunded pension liability and the rate increase for FY 2019-21 to assist in the reduction of the liability.
- Healthcare increased by 3.8% as compared against the prior year budget due mainly to increases in healthcare premiums. Staff pay 10% of the premium cost with the Port self-insuring \$750 of the \$1,500 deductible.
- Workers Comp Insurance – about the same.
- Unemployment – Same
- Add Office staff for possible Port of Cascade Locks Migration to Breezeby

	Taxes and Benefits	
Budget - FY 2018-19	\$	765,200
<i><u>Changes to Taxes and Benefits:</u></i>		
PERS	59,300	7.7%
Healthcare	29,000	3.8%
Taxes and Unemployment	11,300	1.5%
Budget Committee Recommendation	\$	5,000
Budget - FY 2019-20	\$	869,800 13.7%

NUMBER OF EMPLOYEES BY DEPARTMENT

	FY 2018-19			FY 2019-20		
	Office	Facilities	Toll Booth	Office	Facilities	Toll Booth
Full-Time	9.0	8.0	4.0	9.0	8.0	4.0
Part-Time	1.0	-	8.0	1.0	-	8.0
Seasonal	5.0	5.0	-	5.0	6.0	-
FTE *	10.3	9.7	8.8	10.8	9.7	8.9
Total FTE	<u>28.8</u>			<u>29.4</u>		

* Adjusted for Intern Hours

PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

TOTAL PERSONNEL AND BENEFITS

FY 2018-19	\$ 2,584,200
FY 2019-20	<u>\$ 2,795,500</u>
Percent Increase	<u>8.2%</u>

	Actual		Budget	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
General Fund	\$ 93,175	\$ 127,663	\$ 175,400	\$ 185,200
Revenue Fund	1,709,389	1,824,120	2,144,800	2,333,900
Bridge Repair & Replacement Fund	37,682	157,059	264,000	276,400
All Funds	<u>\$ 1,840,246</u>	<u>\$ 2,108,842</u>	<u>\$ 2,584,200</u>	<u>\$ 2,795,500</u>
Percent over Prior Year	10.7%	14.6%	22.5%	8.2%

PERS CONTRIBUTION RATES

	<u>Tier 1/2</u>	<u>Tier 3</u>
PERS FY 2017-19	16.39%	11.47%
PERS FY 2019-21	19.13%	14.02%
PERS Rate Increase as a %	16.7%	22.2%

**SCHEDULE OF CAPITAL IMPROVEMENTS AND
OTHER FUNDING SOURCES**

PORT OF HOOD RIVER
 Schedule of Capital Improvements and Grants or Other Funding
 For the FY 2019-20

Description	Capital Outlay	Grant/Other Funding
BIG 7		
Tenant Improvements - Placeholder	\$ 30,000	
HVAC	\$ 20,000	
Parking/Landscaping	\$ 36,000	
Roof -Prior Yr	\$ 50,000	
Sub-Total Big 7	\$ 136,000	\$0
Maritime Building		
Placeholder	\$ 15,000	
Sub-Total Maritime Building	\$ 15,000	\$ -
Waterfront Infrastructure		
Placeholder - Purchase	\$ 11,000,000	\$11,000,000
Placeholder - Infrastructure Contingency	\$ 1,500,000	\$1,500,000
Sub-Total Waterfront Infrastructure	\$ 12,500,000	\$12,500,000
Halyard Building		
Placeholder - TI	\$ 10,000	
HVAC	\$ 18,000	
Sub-Total Halyard Building	\$ 28,000	\$ -
Jensen Building		
Environmental Cleanup	\$ 50,000	
Entry Doors	\$ 20,000	
Roof Planning and Patch	\$ 157,000	
N. Side Window	\$ 35,000	
Sub-Total Jensen Building	\$ 262,000	\$ -
State Office Building		
Placeholder	\$ 10,000	
Sub-Total State Office Building	\$ 10,000	\$0
Marina Office Building		
TI - Placeholder	\$ 5,000	
Deck repairs	\$ 8,000	
Sub-Total Marina Office Building	\$ 13,000	\$0
Port Office Building		
Re-Condition Port Shop/Bldg Area - Prior Yr Budget	\$ 100,000	
Sub-Total Port Office Building	\$ 100,000	\$0
JWBP-Timber Building		
TI - Placeholder	\$ 5,000	
Concrete repair	\$ 10,000	
Sub-Total Timber Building	\$ 15,000	\$0
Wasco St. Office Building		
TI - Placeholder	\$ 80,000	
HVAC placeholder	\$ 15,000	
Sub-Total Wasco Building	\$ 95,000	\$0
Hanel Lower Mill		
Due Diligence	\$ 30,000	
Utilities	\$ 100,000	
Contingency	\$ 24,000	
Sub-Total Hanel	\$ 154,000	\$0
Airport		
Replace Exterior Lights	\$ 20,000	
Box Hangar Design	\$ 50,000	
FAA-Environmental Assessment	\$ 61,000	\$36,000
FAA -North Side Design - Engineering	\$ 102,000	\$92,000
FAA-North Side Construction - Started	\$ 1,000,000	\$900,000
COVI-North Apron Expansion	\$ 2,166,900	\$1,364,900
Windmaster URA - Re-pave N. Side Hangars	\$ 200,000	\$200,000
Sub-Total Airport	\$ 3,599,900	\$2,592,900

PORT OF HOOD RIVER
 Schedule of Capital Improvements and Grants or Other Funding
 For the FY 2019-20

Description	Capital Outlay	Grant/Other Funding
Bridge		
<i>Tolling System - LPR and Backoffice Development from Prior Year</i>	\$ 150,000	
<i>Tolling System - Iframe Web Entry and Reports</i>	\$ 20,500	
<i>Tolling System - Interface with GP</i>	\$ 23,500	
<i>PCI Compliance</i>	\$ 52,500	
<i>Tolling System - Credit Card Interface</i>	\$ 45,000	
<i>Tolling System - Maintenance</i>	\$ 30,000	
<i>Toll House Improvements</i>	\$ 85,000	
<i>Repair Rail Segments</i>	\$ 65,000	
<i>Replace Rack and Pinion Shafts</i>	\$ 80,000	
<i>Deck Systems/Welding/Replacement</i>	\$ 30,000	
<i>OR/WA Approach Deck Overlay/Joint Repair</i>	\$ 40,000	
<i>Centerline</i>	\$ 8,000	
<i>Misc Maintenance</i>	\$ 150,000	
<i>Misc. Steel Repairs</i>	\$ 30,000	
Sub-Total Bridge	\$ 809,500	\$0
Marina		
<i>Boat Ramp Parking</i>	\$ 10,000	
<i>Marina Electrical</i>	\$ 15,000	
<i>Marina Software</i>	\$ 10,000	
<i>Boat Ramp Repair</i>	\$ 15,000	
Sub-Total Marina	\$ 50,000	\$0
Marina Park		
<i>Lighting on Foot Bridge</i>	\$ 35,000	
<i>Pave Pathway</i>	\$ 15,000	
<i>Fencing</i>	\$ 15,000	
Sub-Total Marina Park	\$ 65,000	\$0
Event Site		
<i>Landscaping</i>	\$ 10,000	
<i>Restroom Upgrade</i>	\$ 80,000	
Sub-Total Eventsite	\$ 90,000	\$0
Hook/Spit/Nichols		
<i>Signage + Prior Yr.</i>	\$ 20,000	
<i>Nichols Boat Ramp/Dock</i>	\$ 60,000	
<i>Bleachers and Native Art</i>	\$ 13,000	
<i>Seawall Parking lot reseal</i>	\$ 20,000	
Sub-Total Nichols/Hook/Spit	\$ 113,000	\$0
Administration		
<i>Property Management System</i>	\$ 85,000	
<i>Interface with Financial System</i>	\$ 10,000	
<i>PC's/Software</i>	\$ 8,600	
Sub-Total Administration	\$ 103,600	\$ -
Maintenance		
<i>Gang Mower</i>	\$ 17,000	
<i>Mower</i>	\$ 10,000	
<i>Lift</i>	\$ 45,000	
<i>Truck</i>	\$ 33,500	
Sub-Total Maintenance	\$ 105,500	\$ -
FY 2018-19 TOTAL CIP AND GRANTS/OTHER	\$ 18,264,500	\$15,092,900
FY 2017-18 TOTAL CIP AND GRANTS	\$ 9,239,300	\$6,082,350

SCHEDULE OF MATERIALS & SERVICES

**PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES**

	Actuals		Budget		%	Notes to Variances from Prior Year
	2016-17	2017-18	2018-19	2019-20	With	
UTILITIES						
Bridge	18,027	17,169	20,000	24,000		
Big 7	61,370	66,462	68,000	73,000		
Jensen	94,976	99,514	104,000	111,000		
Maritime	42,690	38,074	45,000	39,000		
Halyard	134,654	154,134	166,000	177,000		Increase in production
Expo	1,479	-	-	-		
Timber Incubator	9,652	12,385	12,000	13,000		
Wasco	35,148	35,914	30,000	30,000		
Hanel	752	-	2,000	1,000		
State Office	6,690	6,740	8,000	11,000		
Marina Office	12,084	10,840	13,000	18,000		
Port Office	7,902	7,282	9,000	15,000		
Waterfront	8,262	-	-	-		
Eventsite	16,108	16,269	19,000	17,000		
Nichols Basin	-	5,653	-	5,500		
Hook/Spit	283	33	500	500		
Marina Park	10,202	10,638	16,000	21,000		
Marina	31,362	25,670	34,000	29,000		
Airport	37,067	34,775	37,000	41,000		
Subtotal	528,708	541,552	583,500	626,000	7.3%	Halyard Beer Manufacturing
MAINTENANCE						
Bridge	42,830	41,197	51,000	50,000		
Big 7	46,657	29,302	36,000	20,000		
Jensen	10,048	11,010	10,000	22,000		\$3k Landscaping + Environmental
Maritime	4,481	6,100	10,000	10,000		
Halyard	23,475	14,435	20,000	22,000		
Expo	365	-	-	-		
Timber Incubator	4,148	10,510	6,000	6,000		
Wasco	18,360	8,554	20,000	10,000		
Hanel	366	626	5,000	5,000		
State Office	5,529	4,946	7,000	7,000		
Marina Office	7,769	6,719	10,000	8,000		
Port Office	7,398	7,698	8,000	8,000		
Waterfront	75	614	7,000	10,000		Boillard Lights
Eventsite	6,574	10,803	12,000	13,000		
Nichols Basin	4,860	6,127	4,000	19,000		Picnic tables + Emergents
Hook/Spit	898	10,058	10,000	10,000		
Marina Park	33,954	12,598	20,000	24,000		Refurbish beds and HRYC entrance
Marina	19,729	29,505	29,000	36,000		Restroom repair and bumpers/caps
Airport	53,322	38,066	60,000	55,000		
Subtotal	290,828	249,068	325,000	335,000	3.1%	
INSURANCE						
Bridge	237,626	258,928	270,100	270,100		
Big 7	8,223	8,581	9,200	12,000		
Jensen	5,536	5,593	5,900	7,400		
Maritime	3,508	3,661	4,000	4,900		
Halyard	3,008	3,225	3,500	4,500		
Expo	6,860	3,461	-	-		
Timber Incubator	879	2,105	3,500	1,000		
Wasco	3,572	3,797	4,100	5,000		
Hanel	249	602	900	900		
State Office	714	843	1,000	1,500		
Marina Office	1,512	1,747	2,100	3,400		
Port Office	2,432	2,242	2,100	2,400		
Waterfront	1,062	911	1,000	1,000		
Eventsite	751	1,802	3,000	3,000		
Hook/Spit	-	0	0	-		
Marina Park	1,380	1,971	2,800	3,000		
Marina	15,053	12,709	10,200	7,100		
Airport	8,049	8,129	6,000	11,000		
Administration	4,132	1,929	4,300	2,000		
Maintenance	18,256	19,521	18,600	16,200		
Subtotal	322,802	341,757	352,300	356,400	1.2%	Bridge Insurance
PROPERTY TAXES						
Big 7	16,124	19,502	20,300	28,400		Property tax 4% increase from prior yr.

**PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES**

	Actuals		Budget		%	Notes to Variances from Prior Year
	2016-17	2017-18	2018-19	2019-20	With	
Jensen	41,377	42,151	44,000	44,600		
Maritime	15,323	15,521	17,500	16,600		
Halyard	55,394	56,111	60,000	60,800		
Expo	9,231	-	-	-		
Timber Incubator	6,992	7,072	7,800	7,400		
Wasco	16,142	22,831	23,800	28,800		
Hanel	-	-	-	-		
State Office	1,432	1,457	2,000	2,000		
Marina Office	10,206	10,391	11,000	12,300		
Port Office	-	-	-	-		
Marina Park	1,328	1,351	1,600	1,500		
Airport	5,087	3,703	6,000	4,000		
Subtotal	178,636	180,090	194,000	206,400	6.4%	

MISCELLANEOUS

Bridge	107,554	114,584	1,105,000	214,000		Transponder reader warranty fees
Big 7	16,828	21,087	30,000	30,000		
Jensen	5,812	5,581	7,000	7,000		
Maritime	4,440	5,131	8,000	8,000		
Halyard	4,110	4,877	7,000	8,000		
Expo	700	-	-	-		
Timber Incubator	987	626	3,000	3,000		
Wasco	12,388	17,124	20,000	20,000		
Hanel	3,477	293	3,000	3,000		
State Office	15,761	20,570	24,000	24,000		
Marina Office	5,305	5,432	8,000	8,000		
Port Office	1,274	1,413	5,000	5,000		
Waterfront	3,211	1,000	9,500	9,500		
Eventsite	8,355	6,182	11,000	11,000		
Hook/Spit/Nichols	4,385	9,916	9,000	9,000		
Marina Park	10,441	3,273	8,000	8,000		
Marina	15,705	16,236	20,000	20,000		
Airport	6,070	3,615	15,000	15,000		
Subtotal	226,803	236,940	1,292,500	402,500	-68.9%	Prior Yr. Contingency on Bridge work

LEGAL

	8					
Bridge	23,518	6,811	20,000	20,000		
Big 7	608	400	2,000	3,000		
Jensen	204	591	1,000	25,000		
Maritime	2,575	520	3,000	5,000		
Halyard	2,745	1,400	2,000	5,000		
Expo	8,333	1,440	-	-		
Timber Incubator	38	219	3,000	3,000		
Wasco	-	-	2,000	3,000		
Hanel	25,850	15,885	20,000	10,000		DDA's on Land Sales
State Office	38	-	500	1,000		
Marina Office	-	720	1,000	1,000		
Port Office	-	-	500	1,000		
Waterfront	7,470	20,362	46,000	70,000		HRD Issues
Eventsite	1,093	-	1,000	1,000		
Hook/Spit/Nichols	1,417	-	3,000	3,000		
Marina Park	15	20	500	1,000		
Marina	2,551	2,080	6,000	5,000		
Airport	14,258	12,905	30,000	20,000		
Admin	9,292	-	33,000	33,000		Bond Counsel
Subtotal	100,005	63,363	174,500	210,000	20.3%	

OTHER PROFESSIONAL

Bridge	26,471	155,674	179,000	194,000		HDR, Elect, Psquare/Develop, Contingency
Big 7	-	1,152	1,000	3,000		
Jensen	-	1,262	11,000	5,000		
Maritime	-	8,402	5,000	5,000		
Halyard	800	3,797	1,000	5,000		
Expo	-	110	-	-		
Timber Incubator	-	442	1,000	2,000		
Wasco	-	1,152	10,000	2,000		
Hanel	-	7,385	5,000	5,000		
State Office	-	442	1,000	1,000		

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		% With	Notes to Variances from Prior Year
	2016-17	2017-18	2018-19	2019-20		
Marina Office	-	442	1,000	1,000		
Port Office	-	710	1,000	1,000		
Waterfront - Parking/Security				74,000		Parking and night security
Waterfront	63,426	25,188	126,000	99,000		Traffic study, URA, and Transit
Eventsite	-	235	17,000	10,000		
Hook/Spit/Nichols	-	40	1,000	1,000		
Marina Park	-	4,500	13,000	13,000		
Marina	11,764	8,566	10,000	35,000		
Airport	6,223	8,874	10,000	10,000		
Administration	11,658	38,298	114,000	114,000		Accounting and IT
Subtotal	120,342	266,671	507,000	580,000	14.4%	
<u>ADMINISTRATION & MAINTENANCE</u>						
Admin - Purchases	4,132	37,631	70,000	95,000		POCL Postage and Supplies
Travel & Training	4,546	7,465	18,000	18,000		
NSF	273	338	1,000	1,000		
Credit Card Fees	55,100	69,266	110,000	200,000		POCL activity
Maintenance Equipment	28,758	40,864	35,000	61,000		Tanks, sprayer
Maintenance Miscellaneous	30,940	43,994	31,000	60,000		Tools
Subtotal	123,749	199,558	265,000	435,000		
TOTAL	1,891,873	2,078,989	3,693,800	3,151,300	-14.7%	Prior Yr Bridge Work didn't happen

LB -1 NOTICE OF BUDGET HEARING AND TAX ASSESSEMENT

A public meeting of the Port of Hood River Commission will be held on June 4, 2019 at 5:00 pm at the Port Office Marina Center Board Room at 1000 E. Port Marina Drive, Hood River, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2019 as approved by the Port of Hood River Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the Port Office at 1000 E. Port Marina Drive, Hood River, between the hours of 8 a.m. and 5 p.m, Monday - Friday. The budget may also be viewed online at www.portofhoodriver.com. This budget is for an annual budget period ending June 30, 2020.

Contact: Fred Kowell

Telephone: 541.386.6651

Email: fkowell@portofhoodriver.com

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount FY 2017-18	Adopted Budget FY 2018-19	Approved Budget FY 2019-20
Beginning Fund Balance/Net Working Capital	8,415,271	9,329,350	9,406,100
Tolls	4,953,775	6,270,000	6,272,500
Lease Income	1,970,789	1,999,450	2,100,550
User fees	209,320	382,400	413,000
Marina	330,355	353,050	350,260
Airport	189,883	207,200	230,600
Grant Income and Other Sources	1,964,744	3,560,900	4,615,650
Property Sales	0	1,424,400	1,129,000
Other Debt	0	5,050,000	12,500,000
Interest Income	137,544	136,200	174,300
Interfund Transfers	1,793,077	2,770,350	3,406,550
All Other Resources Except Property Taxes	19,964,758	31,483,300	40,598,500
Property Taxes Estimated to be Received	69,984	68,000	71,800
Total Resources	20,034,742	31,551,300	40,670,300

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	2,108,842	2,584,200	2,825,600
Materials and Services	2,720,364	6,830,850	5,759,850
Capital Outlay	3,618,467	9,239,300	18,264,500
Debt Service	1,058,598	2,579,300	237,500
Interfund Transfers	1,793,077	2,770,350	3,406,550
Contingencies	0	1,000,000	1,000,000
Unappropriated Ending Balance and Reserved for Future Expenditure	8,735,364	6,547,300	9,176,400
Total Requirements	20,034,742	31,551,300	40,670,300

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM			
Name of Organizational Unit or Program FTE for that unit or program			
Toll Bridge-expenditures and reserved fund balance	3,281,985	7,325,700	5,224,800
FTE	13.9	13.6	14.7
Industrial Buildings	1,953,636	9,038,100	2,111,000
FTE	4.4	3.7	3.5
Commercial Buildings	248,399	339,700	356,200
FTE	1.2	1.1	1.1
Waterfront Recreation	408,414	715,900	793,400
FTE	3.5	3.9	3.7
Marina	345,187	487,900	429,500
FTE	1.8	1.7	1.6
Airport	2,246,654	1,890,000	3,909,000
FTE	1.7	1.7	1.6
Land	190,528	305,300	12,845,000
FTE	0.5	0.8	0.8
General Government	459,775	647,350	763,050
FTE	1.8	2.3	2.4
Unallocated Expenses	371,723	483,700	655,600
Unappropriated Ending Balance and Reserved for Future Expenditure	8,735,364	7,547,300	10,176,400
Pass through transfers	1,793,077	2,770,350	3,406,550
Total Requirements	20,034,742	31,551,300	40,670,300
Total FTE	28.3	28.8	29.4

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING

This budget provides for significant improvements to the bridge with regard to tolling equipment/software, and various bridge repairs throughout the bridge. Additional revenues and expenses are depicted as the Port of Cascade Locks implements the Breezeby tolling system. The replacement bridge effort moves forward with the environmental impact study and other associated studies to satisfy permitting, financial analysis and outreach to our communities. This effort is being funded by the \$5 million grant approved by the state legislature. Bridge tolls remain flat from the prior year with the February 2018 toll increase being transferred to the Bridge Repair & Replacement Fund. This budget contemplates a possible land and facility purchase with the issuance of \$12.5 million of debt secured by future revenues from those assets. Such a purchase would further diversify the revenue mix for the Port and its dependence on bridge tolls to secure its financial picture. The Airport depicts north ramp commercial development including infrastructure of \$3.6 million being funded by \$2.6 million of FAA and Connect VI grants. The Airport T-Hangar and Marina slip owners will continue to experience another year of 6% increases in rates to properly match state-wide hangar/slip rates and to make each program less reliant on other revenue sources.

PROPERTY TAX LEVIES

	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (rate limit .0332 per \$1,000)	.0332	.0332	.0332
Local Option Levy			
Levy For General Obligation Bonds			

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT	Estimated Debt Outstanding on July 1, 2019	Estimated Debt Authorized, But Not Incurred on July 1, 2019
General Obligation Bonds		
Other Bonds	\$0	\$11,000,000
Other Borrowings	\$2,512,961	\$1,500,000
Total	\$2,512,961	\$12,500,000

