

PORT OF HOOD RIVER COMMISSION

BUDGET COMMITTEE MEETING

Tuesday, May 5, 2020

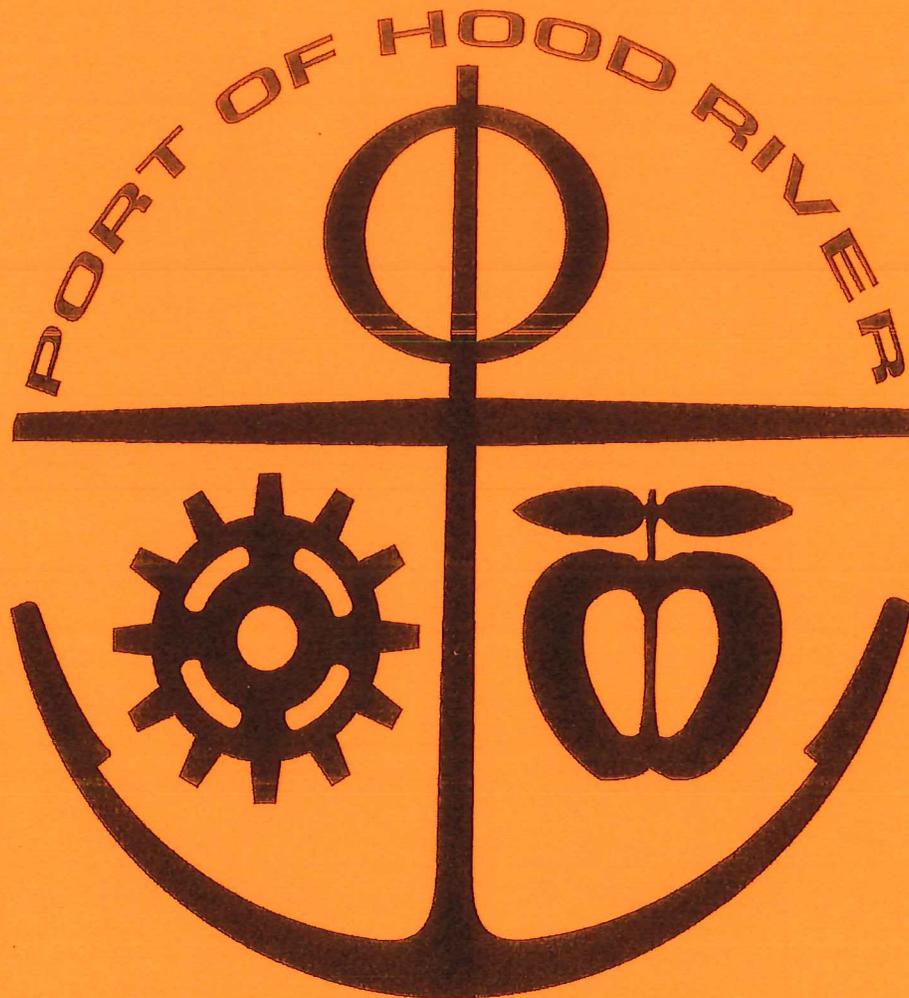
Marina Center Boardroom

1:30pm

AGENDA

1. President of the Board - Call to Order and Open the Budget Committee Meeting
2. Election of Officers
3. Budget Message
4. Budget Review
5. Budget Deliberations
6. Actions Items:
 - a. Move to Approve a property tax levy at the rate of \$.0332 per thousand of assessed value for FY 2020-21.
 - b. Move to approved the FY 2020-21 budget as amended.
7. Adjourn Budget Committee and Open Regular Session

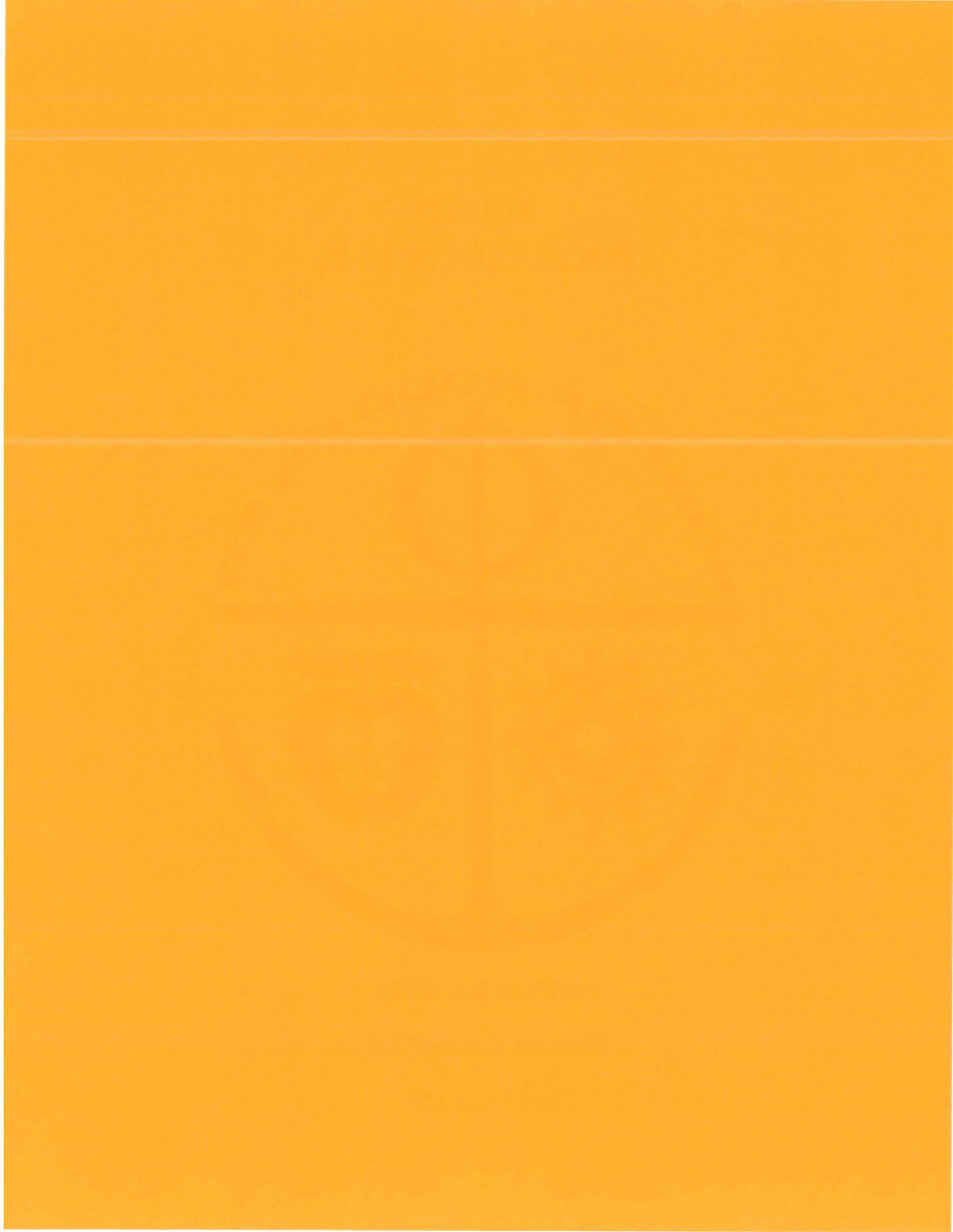
BUDGET
FISCAL YEAR 2020-21



PROPOSED BUDGET

BUDGET COMMITTEE

MAY 5, 2020



Commission Memo



Prepared by: Fred Kowell
Date: May 5, 2020
Re: Budget Committee Recommendations and for FY 2020-21

Budget Committee Members present and absent: John Benton, Laurie Borton, Judy Newman, Svea Truax and Larry Brown.

Governing Body present: John Everitt, Ben Sheppard, Dave Meriwether, Kristi Chapman and Hoby Streich.

Below are the changes approved by the Budget Committee regarding the Proposed Budget as it was presented to them by staff. The Approved budget adjustments are as follows:

- CPI increase?
- The proposed budget included a 6% rate increase to Marina and airport T-Hangar tenants?
- CIP projects?

The Budget Committee approved the Property Tax Levy at the rate of \$.0332 per thousand of assessed value for FY 2020-21.

Approve Property Tax Levy at its current rate of \$.0332 per thousand of assessed value.

The Budget Committee Approval of the Proposed FY 2020-21 budget as amended by the above items.

Motion by, 1st and 2nd?

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LB-1, Notices of Budget Committee and Hearing, and Tax Assessment	TBA
Resolution to Adopt FY 2019-20 Budget and Imposing and Categorizing Tax	TBA

Board of Commissioners

John Everitt, President
 Ben Sheppard, Vice-President
 Dave Meriwether, Secretary
 Kristi Chapman, Treasurer
 Hoby Streich, Commissioner

Budget Committee

John Benton, Term 2023
 Larry Brown, Term 2023
 Judy Newman, Term 2021
 Svea Truax, Term 2023
 Laurie Borton, Term 2020

Budget Committee Meeting – May 5, 2020
 Budget Hearing – June 2, 2020
 Budget Adoption – June 16, 2020



To: Port of Hood River Budget Committee

From: Michael McElwee, Budget Officer

Date: May 5, 2020

Re: Budget Message for Fiscal Year 2020-21

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and subsequent adoption by the Port of Hood River Commission. This memorandum provides a management summary of issues facing the Port, an overview of the FY 2019-20 Proposed Budget and other information in accordance with O.R.S. 294.

Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which the Port Commission's policy and project direction is planned and implemented. Public input is sought and welcome at all stages of budget preparation.

Budget preparation follows these key steps as required by state statute:

- A **Proposed Budget** is prepared by the Port's designated Budget Officer based on discussions at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on **April 7, 2020**.
- The Budget Committee meets on **May 5, 2020** to discuss the Proposed Budget, makes changes as needed and approves it by formal vote. Upon approval, the Proposed Budget becomes the **Approved Budget**. Formal approval of the tax rate for the upcoming fiscal year is also required by the Budget Committee
- The Approved Budget is the subject to a **public hearing** when the Commission seeks formal testimony from members of the public. This year the public hearing is scheduled to occur on Tuesday, **June 2, 2020**.
- The Commission then meets on **June 16, 2020** to consider any final changes and then approve the **Adopted Budget** which takes effect on **July 1, 2019**.

Budget Preparation Overview

The Port of Hood River is a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- **General Fund:** Includes activities related to general governmental activities. The revenue comes from property tax receipts. Since property taxes are insufficient to pay

all governmental related expenditures, there is a transfer from the Revenue Fund for the difference.

- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund which is considered an Enterprise Fund. The primary revenues are from bridge tolls, tenant leases, and marina, airport, waterfront fees. The revenues and expenditures are identified then allocated to asset centers.
- **Bridge Repair and Replacement Fund:** This fund segregates revenues and expenditures related to capital improvements associated with the Hood River-White Salmon Interstate toll bridge. This fund is considered a Special Revenue fund and its sources of revenue are grant monies, bond receipts, and a portion of toll revenue from the 1994, 2012 and 2018 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with capital improvements that extend the bridge's useful life, maintenance and replacement planning. This fund also reflects debt service payments associated with bonded indebtedness related to bridge improvements. In addition, this fund records the activities for the replacement of the existing bridge.

Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with state law and its own financial "Financial Administrative Policies and Procedures" adopted in 2012. In particular, three financial policies govern the long-range financial planning and annual budget preparation of the Port:

- The Port reserves an amount at least equal to 10% of the Port's depreciable assets.
- The Port's overall debt service coverage ratio should equal 2.0 or greater.
- The Port will pursue a Cash-on-Cash rate of return before debt service that exceeds the average cost of debt for the Port.

Budget Highlights

NOTE: *The novel coronavirus pandemic known as COVID-19 began to emerge in the State of Oregon in March 2020. On March 16, 2020 Oregon Governor Kate Brown issued Executive Order 20-12 which implemented "social distancing" requirements, significantly curtailed non-essential business operations and focused attention and efforts on ensuring that medical facilities throughout the state were prepared for a significant caseload of COVID-19 patients. The Proposed FY 2020-21 budget has been prepared during a time of quickly unfolding events and ongoing decision-making at the federal, state and local level. The societal and economic effects of these events and decisions cannot be determined at this time. Likewise, the direct impacts on Port operations can only be predicted to a limited extent and responsible fiscal decisions cannot be made at this time. Therefore, the budget highlights below represent a "base case", year-to-year conditions for budget purposes. Staff and the Commission will need to carefully monitor the impacts of the COVID-19 pandemic throughout the FY 2020-21 and make appropriate decisions to respond to community needs at the same time acting in a fiscally conservative manner.*

The following sections are highlights of the FY 2020-21 Proposed Budget organized by major asset areas of the Port's operations.

ASSET AREAS

Industrial/Commercial Properties

- Overall vacancy rates in the Port's industrial and commercial real estate portfolio remain very low, around 1%. This is a very positive condition; however, some vacancy loss is likely due to COVID-19 as current lessees undergo various degrees of business stress. In addition, on April 22, 2020 the Commission approved a Rent Relief Policy that allows for lease payments to be deferred to help during this time of economic stress. With the current low vacancy rate, the Port is unable to respond to the needs of some businesses for expansion.
- Most site preparation work at the 11.36-acre *Lower Mill Industrial Subdivision* has been completed, including construction of an access driveway in FY 2019-20. However, in FY 2019-20 the Port delayed the permitted filling of small wetland due to budget challenges associated with the Airport N. Ramp Project. That fill is budgeted in FY 2020-21 and will need to occur to make the entire site development ready. The Port continues to market the remaining lots and negotiations continue with a private business for one lot. The COVID-19 situation is likely to delay or cancel that transaction. Separately, the Port has retained an architect to prepare concept plans for an industrial building that could be built and retained in the Port's portfolio. \$1.75 million is budgeted for the purpose in the proposed FY 2020-21 budget. Despite COVID-19 conditions, the Port continues to take steps to make the Lower Mill site development ready to meet future business demand.
- In FY 2019-20 the Port continued its ongoing efforts to invest in the maintenance of existing Port leased buildings to maintain their functionality and leasability. This effort will continue with an expected \$250,000 expenditure for roof repair on the Big 7 Building, painting of the Chamber Building deck and expansion of the conditioned space within the Port Office Building for file storage and relocation of the money counting room. An investment of \$157,000 in windows, paving and door replacement at the Jensen building is contemplated in this budget.
- Throughout FY 2019-20 the Port Commission and staff worked extensively on a real estate development strategy ("Strategy") that assessed several potential actions related to leased property management and real estate development. The property management evaluation resulted in a new lease form with terms that provide greater recapture of each building's common area costs. Over time, as leases are renewed, this will lead to an increased return to the Port. The Strategy also identified several acquisition and development opportunities and in the FY 2020-21 Proposed Budget reserves funding for potential acquisition of land near Exit #62 and the aforementioned construction of a new building at Lower Mill.

- Planning efforts for the future development of Lot #1 on the waterfront have been advancing for several years with City approval of a 'Preliminary Subdivision Plan' in 2017, Port approval of 'Public Infrastructure Framework Plan' in 2019 and an update to the waterfront traffic model now underway. However, the high cost of infrastructure, primarily roads and utilities, presents a significant challenge to the next stage of development preparation. It does not now appear that tax increment financing from the Waterfront Urban Renewal District will be available for this next phase. Staff is now working to identify a phased approach to development of Lot #1, which might allow lower cost first phase work to move forward such that several lots would be development ready. The Proposed FY 2020-21 budget assumes funds for engineering for this first phase of infrastructure work if this approach is accepted by the City.

Bridge/Transportation

- The Port completed two high priority bridge projects in FY 2019-20, replacement of the lift span motors and installation of a new skew system. In FY 2020-21, capital spending on bridge improvements is expected to be significantly reduced while the focus is on bridge replacement efforts. The Proposed FY 2020-21 budget does allocate funds for important evaluation of the span drive rack pinion shafts, live load supports, counterweight trunnions and wire ropes. This assessment will help determine the extent of cost and timing of future capital improvements to these critical bridge components.
- The FY 2020-21 Proposed Budget assumes an increase in expenditures for repairs to the guard rail and steel deck, both of which incur extensive damaged in places from vehicle impacts.
- Underwater inspections of several bridge piers in late 2019 identified areas of concern, notably areas of spalling and degradation near the mudline. The FY 2020-21 Proposed Budget allocates funding for further underwater inspections and engineering/permitting analysis of these conditions.
- Good progress continues on completion of the Final Environmental Impact Statement ("FEIS"), an important pre-condition to bridge replacement. The FEIS is on schedule for completion in June 2021; therefore, most of the remaining \$5 million allocation from the State of Oregon will be expended in the next fiscal year.
- Significant expenditures have been made over the last two fiscal years to implement License Plate Recognition tolling technology and the system is operational. However, the prohibition from using PPE for toll staff due to COVID-19 resulted in the closure of the toll booth on March 17 followed by the Commission decision to suspend all tolling operations on March 20. These deliberate decisions were necessary to protect staff and responds to a community emergency but resulted in an estimated \$600,000 decrease in revenue. Tolling operations are expected to resume May 1 using All Electronic Tolling ("AET"), a temporary measure utilized until the toll booth can be staffed again. This effort required additional and unexpected programming, communications and third-

party agreement costs. In FY 2020-21 there will be ongoing uncertainty about the resumption of regular tolling operations and financial impact of the AET system. The FY 2020-21 Proposed Budget does allocate funds for continued development of the AET back office support system, PCI compliance, Twilio integration and other administrative tools.

- In late 2019, negotiations were successfully completed on an agreement with the Port of Cascade Locks (POCL) to provide support services for implementation of electronic tolling at the Bridge of the Gods. The system went live with a generally flawless execution in early 2020. The agreement added additional costs but was more than offset by revenues to the Port and is considered a new revenue center going forward,

Recreation/Marina

- The FY 2020-21 Proposed Budget assumes funding for various smaller capital projects associated with the Port's recreational holdings including pedestrian lighting at the Footbridge, fencing replacement at the Marina walkway, a new ADA path at the Marina Restroom and an allocation for ongoing dock repairs in the Marina. It also allocates \$50,000 for a new picnic shelter in Marina Park, an area that is seeing heavier use in the summer months. The budget also includes modest allocations to each of the primary recreation sites, generally for landscaping or minor repairs or upgrades.
- The FY 2020-21 Proposed Budget assumes that an agreement can be reached with OSMB regarding an approach to upgrading the Visitor Dock which has suffered deterioration, especially at the grounding floats and ramp connection joints. Funds are allocated to initiate engineering plans and a COE/DSL permit submittal. The project could only be carried out with significant grant funding from the OSMB.
- The FY 2020-21 Proposed Budget assumes continuation of a financial contribution to the Hood River County Sheriff to pay for more frequent waterfront patrols and reimbursement of fueling costs the sheriff's boat at the Fuel Dock during the summer months. However, the Marine Deputy is leaving for another position and it is unclear how the position will be carried out in the future. The Proposed budget also contemplates another 6% rate increase to bring the Marina in line with its expenditures.
- The Port installed pay parking kiosks on the Port waterfront streets in July 2018. The FY 2020-21 Budget allocates funds for maintenance of kiosks, staff costs associated with enforcement and for additional signage. It is likely that parking revenue will decrease in FY 2020-21 due to the lower expected waterfront use due to COVID-19. For example, all major events have cancelled for summer 2020 and this will have a limited but important impact on operating revenues that help cover waterfront maintenance expenses.

Airport

- Two significant capital projects are underway at the Airport that will continue to require a major commitment of staff time and Port financial contributions:

- Connect VI Project: Technology and Emergency Response Center -- Engineering plans and specifications were completed in late 2019 and all permits were obtained after long delays. The bid process was completed, and the low bid received was under budget. The first phase of construction started in March 2020 and is expected to be completed in early fall. Total project cost is approximately \$1.88 million with a \$1.4 million grant under the State's Connect VI program awarded in 2016 and the Port will be responsible for the local match. \$200,000 was obtained from Hood River County's Windmaster Urban Renewal District tax increment financing. The balance is in the FY 2020-21 Proposed Budget.
- North Ramp Renovation Project. Contractor selection is also complete for this project immediately adjacent to the COVI Project above. Total project cost is \$2.55 million and in April, the FAA announced that they will cover 100% of project costs instead of the normal 90%. However, the construction start has been delayed pending preparation of a revised FAA funding agreement. The work is also expected to be completed by early fall.

Both of these projects represent a significant investment in the Airport's infrastructure and primarily utilize grant funds from other agencies. The work brings typical cost and schedule risk that could impact the FY 2020-21 budget.

- A substantial increase in airport activity over the past two years resulted in complaints from airport neighbors about constant aircraft noise. Although a "Fly-Friendly" program was implemented, and the primary aviation business modified its operations, noise complaints will likely remain a challenge to some activities and operations and at the Ken Jernstedt Airfield.
- An increase in T-Hangar lease rates was implemented in FY 2018-19 and another 6% increase in rates is contemplated in the FY 2020-21 Proposed Budget. The Port will continue to take these steps to ensure that the Airport can maintain a positive operating cash flow.

Administration & Management

- The Port provides medical insurance for all full-time employees and pays 90% of the premium. Employees pay 10%. Under our current insurance policy, premiums are expected to increase by about 15% in FY 2020-21. The new rates are comparable to other insurers in the area.
- The Port's PERS obligation will not increase this next fiscal year.
- Typically, the Commission considers an increase in annual staff salary associated with annual change in the Consumers Price Index for the Western Region Class B/C as the benchmark rate. The Proposed Budget includes a CPI increase of 2.5369% for eligible staff based on this index. Overall, personnel costs (Wages, PERS, Healthcare, Taxes) are

budgeted to increase by 5.7%. However, the Commission will need to determine whether COLA or step increases are feasible given the potential impacts of COVID-19.

- Continued investment in lobbying and advocacy services, primarily directed at Bridge replacement efforts is increased in the FY 2020-21 Proposed Budget due to the coming 2021 long Legislative Sessions in both Oregon and Washington. The total budget allocation is \$187,000 divided between State and Federal efforts.
- There was turnover of two employees in FY 2019-20. One office intern was hired to replace our front office customer service and back office administrative support. The stability and the overall quality of the staff is a significant asset to the Port given the continuing high workloads. The demand to meet financial and administrative obligations associated with grants, bridge replacement, tolling technology and financial reporting continues. The COVID-19 impacts to the Port's fiscal condition led the Commission to consider implementing some form of limited unpaid days off for full-time staff in late FY 2019-20. Such measures may need to be considered in FY 2020-21.
- The Port's regional collaboration efforts, primarily carried out through the OneGorge organization, are proposed to remain at current budget levels but with a reduction in staff demands as the coordinator function has now been moved to the Special Projects Manager of the Port of Cascade Locks, and fiscal sponsorship has moved to the Mt. Adams Chamber of Commerce.
- The FY 2019-20 Proposed Budget included meaningful funding to update the Port's Strategic Business Plan (SBP). A \$50,000 grant was received from the State of Oregon for this effort and significant progress was made until COVID-19 led to a suspension of efforts in March 2020. The effort is expected to resume in summer 2020 and be completed in fall. A significant aspect of the SBP is to identify and implement steps that will allow the Port to carry out its public mission without the benefit of the bridge asset.
- The FY 2020-21 Proposed Budget includes funding for conversion of a portion of the garage in the Port Offices to conditioned interior space. This work was budgeted for FY 2019-20 but only the architectural plans were prepared before temporary suspension of the project. When complete, the work will allow relocation of file storage areas and an increase in usable space near the front office and increased office productivity.

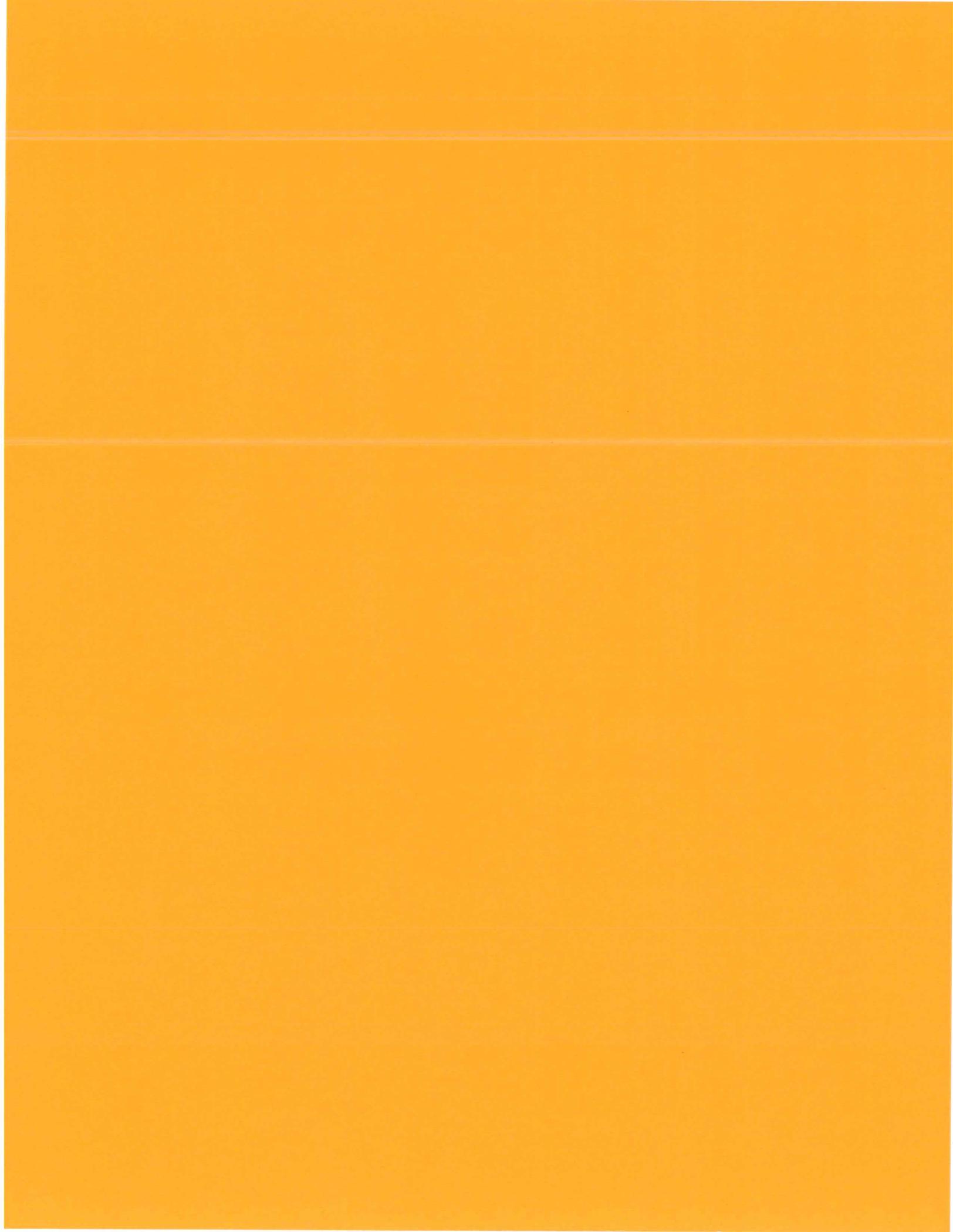
SUMMARY

The FY 2020-21 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believes are consistent with the Port's mission and direction from the Port Commission. FY 2020-21 is expected to bring greater certainty relative to bridge replacement efforts with 100% completion of the FEIS. Yet it remains a significant challenge to identify funding for the next phase of pre-development work for a new bridge—including financial modeling, traffic & revenue studies and evaluation governance/ownership structures. If these next phase funding efforts prove unsuccessful, the primary focus for the Port must remain the ongoing maintenance and safe operation of the existing bridge. The Port

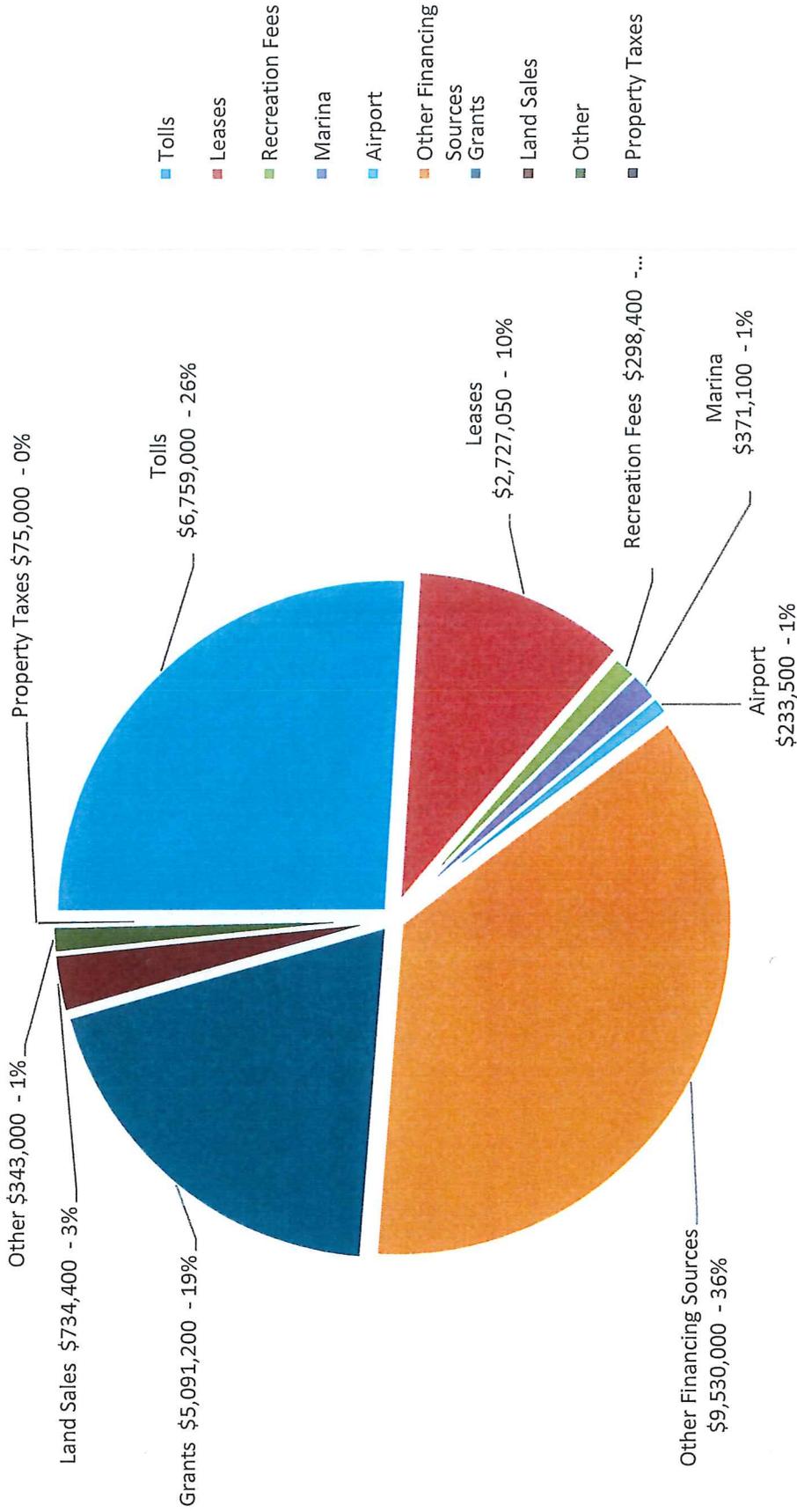
Commission continues to consider reasoned real estate investments and enterprise activities that can lead to enhanced revenue streams in the future. However, the duration and extent of the impacts of COVID-19 on Port revenues are highly uncertain and could be significant. This means that that Port staff and Commission must consider spending decisions carefully throughout the next fiscal year.

Following the Budget Committee's review, modification and approval of a Proposed Budget the Commission will conduct a hearing, currently scheduled for June 2, 2020. Any final changes will be included in the adopted budget which will occur June 16, 2020.

GRAPHS

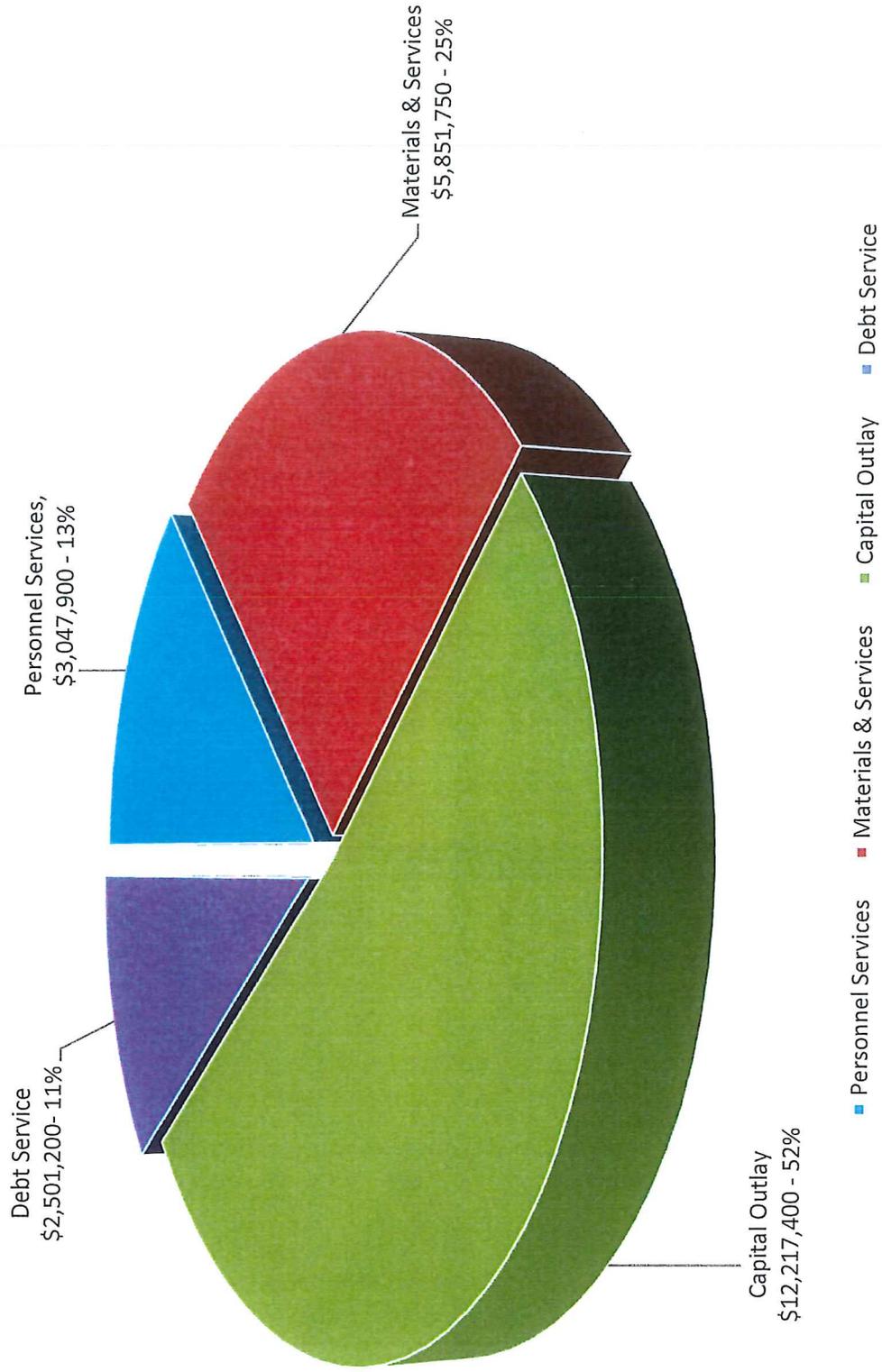


PORT OF HOOD RIVER
 Schedule of Revenues
 Proposed Budget
 FY 2020-21



Total Revenues - \$26,162,650

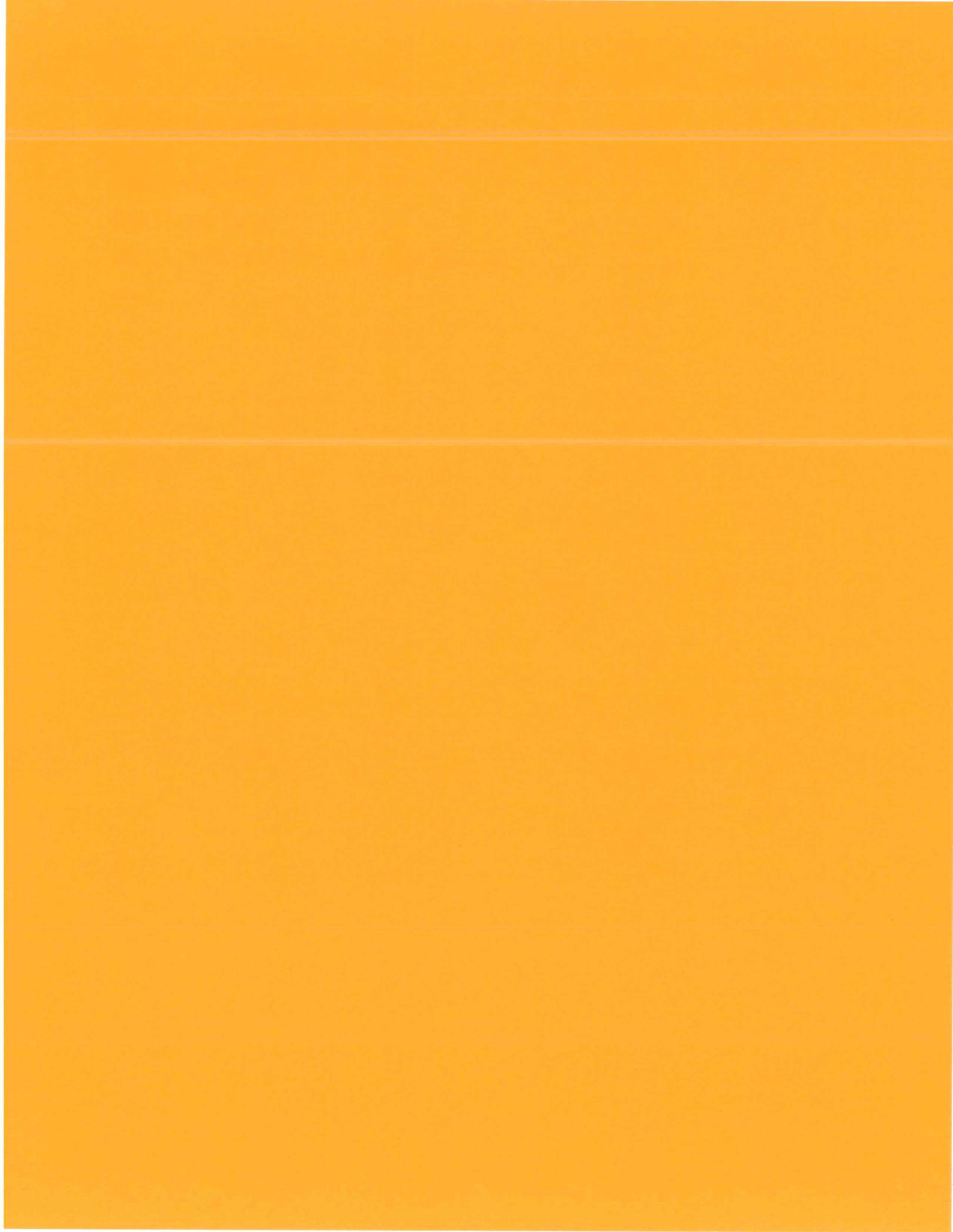
PORT OF HOOD RIVER
 Schedule of Expenditures
 Proposed Budget
 FY 2020-21



Total Appropriations. - \$23,618,750

BUDGET STATEMENTS

- GENERAL FUND
- REVENUE FUND
- BRIDGE REPAIR & REPLACEMENT FUND



PORT OF HOOD RIVER
GENERAL FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA

	2 YRS PRIOR FY 2017-18	* 1YR PRIOR FY 2018-19	* ADOPTED BUDGET FY 2019-20
1	\$ 139,218	\$ 212,409	\$ 288,800
2	3,207	7,514	6,300
3	142,425	219,923	295,100

		BUDGET FY 2020-21			
		* PROPOSED	* APPROVED	ADOPTED	
RESOURCE	DESCRIPTION				
1	Cash on Hand				
2	Interest				
3	TOTAL CASH AVAILABLE				
4	Tax Receipts for Current Year				
5	TOTAL TAXES				
6	Grants				
7	Transfers from Revenue Fund				
8					
9					
10					
11					
12	TOTAL RESOURCES	\$ 672,184	\$ 838,271	\$ 1,058,150	
13	EXPENDITURES				
14	***COMMISSION, OFFICE & PARK***				
15	PERSONNEL SERVICES				
16	Commissioners	5,850	4,800	6,000	
17	Wages & Salaries - Administration	121,360	123,740	95,800	6,000
18	Wages & Benefits - Community Service Initiative	-	19,602	35,000	94,400
19	Taxes & Benefits	453	11,939	48,400	35,000
20	TOTAL PERSONNEL SERVICES	\$ 127,663	\$ 160,081	\$ 185,200	\$ 189,600
21	MATERIAL & SERVICES				
22	Office Lease	48,550	48,550	48,550	
23	All Utilities	-	-	1,000	
24	Community Service Initiative	-	-	5,000	
25	Maintenance, Supplies & Services	25,724	17,619	35,000	6,000
26	Travel and Meeting Expenses	26,787	22,879	28,000	31,400
27	Dues and Memberships	36,040	34,134	42,300	32,000
28	Insurance	2,607	3,166	4,000	50,200
29	Professional Svcs-Bridge Legislative Advocacy	127,331	172,943	174,000	4,000
30	Professional Svcs-Legal & Other	13,072	21,760	168,000	187,000
31	Professional Svcs-Audit/Accounting	28,410	34,942	39,000	118,000
32	Port Newsletter	20,105	20,323	18,000	39,000
33	Press Releases-Promotions/Advertising	3,486	9,074	15,000	22,000
34	TOTAL MATERIAL & SERVICES	\$ 332,112	\$ 385,390	\$ 577,850	\$ 548,150
35	CAPITAL OUTLAY				
36	Capital Purchase	-	-	-	-
37	TOTAL CAPITAL OUTLAY	\$ -	\$ -	\$ -	\$ -
38	TOTAL COMMISSION, OFFICE & PARK	\$ 459,775	\$ 545,471	\$ 763,050	\$ 737,750
39	***APPROPRIATIONS***				
40	PERSONNEL SERVICES	\$ 127,663	\$ 160,081	\$ 185,200	\$ 189,600
41	MATERIALS & SERVICES	332,112	385,390	577,850	548,150
42	CAPITAL OUTLAY	-	-	-	-
43	TRANSFERS	-	-	-	-
44	TOTAL APPROPRIATIONS	\$ 459,775	\$ 545,471	\$ 763,050	\$ 737,750
45	ENDING FUND BALANCE - UNASSIGNED	\$ 212,409	\$ 292,800	\$ 295,100	\$ 307,000
46	TOTAL REQUIREMENTS	\$ 672,184	\$ 838,271	\$ 1,058,150	\$ 1,044,750
47					

PORT OF HOOD RIVER
GENERAL FUND
SCHEDULE OF MATERIALS AND SERVICES

	Actuals		Budget	
	2017-18	2018-19	2019-20	2020-21
<u>Lease</u>	48,550	48,550	48,550	48,550
<u>Community Benefit Initiative</u>	0	0	5,000	5,000
<u>Utilities</u>				
Electric	-	-	800	800
Gas	-	-	200	200
	-	-	1,000	1,000
<u>Supplies and Other</u>				
Phone/IT	3,202	5,331	7,500	6,500
Copier/Postage	5,634	6,131	6,000	7,000
GorgeNet/web site	369	403	900	900
Election	2,896	1,507	5,000	3,000
Training/Software			4,500	4,500
Audit Filing	300	-	400	400
Notices			600	600
Advertising/Communications	465	5,688	4,600	3,000
Govt ethics	675	-	500	500
Misc	857	3,060	5,000	5,000
	14,398	22,120	35,000	31,400
<u>Travel & Meeting</u>	26,787	29,981	28,000	32,000
<u>Dues & Memberships</u>				
Special Districts Assoc of OR	4,086	3,832	4,100	4,100
Gorge Technology Alliance	500	500	500	500
Pacific NW Waterways	6,640	14,125	6,900	14,500
Oregon Public Ports Assn.	4,570	4,754	4,900	4,900
Rotary Club HR	897	789	1,200	1,200
Hood River Energy Council			10,000	10,000
Oregon Economic Dev. Assn.	250	250	300	300
Oregon Ethics Commission	570	570	600	600
One Gorge	5,000	867	2,500	2,500
Oregon Purchasing Dues	500	500	500	500
Gorge Sailing/WAAAM/Other	750	250	1,000	1,000
Oregon Airport Mgmt Assn.			500	500
Mid-Columbia Economic	1,936	2,380	2,200	2,600
GASB/OGFOA	465	160	500	500
Mid-Columbia Economic	1,000	1,000	1,000	1,000
Oregon Rail User's League	500	500	500	500
IBTTA (2017 and 2018)	7,216	5,907	6,100	6,100
HR Chamber/DBA/Other	600	250	3,100	3,000
	35,480	36,634	42,300	50,200
<u>Insurance</u>				
General Liability	1,629	2,196	2,700	2,700
Workers Comp	240	179	400	400
Public Emp	322	376	500	500
Treasurer Bond	415	415	400	400
	2,606	3,166	4,000	4,000
<u>Professional Services</u>				
Federal Govt Affairs	43,781	75,045	90,000	96,000
State Govt Affairs	71,088	97,898	84,000	91,000
IT	2,116	-	8,000	8,000
Other	10,346	1,924	125,000	75,000
Legal	8,872	15,635	30,000	30,000
Retainer	4,200	4,200	5,000	5,000
	140,403	194,702	342,000	305,000
<u>Audit</u>				
Regular	28,410	27,840	29,000	29,000
Fed Single/Pension	-	-	10,000	10,000
	28,410	27,840	39,000	39,000
<u>Miscellaneous</u>				
Newsletters	20,105	20,323	18,000	22,000
Press Releases/Advertisements	3,486	4,574	15,000	10,000
	23,591	24,897	33,000	32,000
Total General Fund	\$ 320,225	\$ 387,890	\$ 577,850	\$ 548,150

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

FORM LB 20

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2020-21	
2YRS PRIOR FY 2017-18	1YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	PROPOSED	APPROVED	ADOPTED
7,009,347	7,237,925	7,247,500	10,350,000		
116,013	182,592	150,000	150,000		
7,125,360	7,420,517	7,397,500	10,500,000		
TOTAL CASH AVAILABLE					
CASH ON HAND-UNRESTRICTED					
AVAILABLE CASH ON HAND (CASH BASIS)					
INTEREST					
TOTAL TOLL BRIDGE					
TOLL BRIDGE					
BRIDGE TOLLS					
CABLE CROSSING LEASES					
BREEZEY INTERAGENCIES					
OTHER					
TOTAL TOLL BRIDGE					
INDUSTRIAL BUILDINGS					
Big 7 Building					
LEASE INCOME					
REIMBURSABLE UTILITIES					
PROPERTY TAX					
FINANCING SOURCES/INSURANCE					
TOTAL JENSEN PROPERTY					
Maritime Building					
LEASE INCOME					
REIMBURSABLE UTILITIES					
PROPERTY TAX					
FINANCING SOURCES					
TOTAL MARITIME BUILDING					
Halyard Building					
LEASE INCOME					
REIMBURSABLE UTILITIES					
PROPERTY TAXES					
NOTES RECEIVABLE					
TOTAL HALYARD BUILDING					
Timber Incubator Property					
LEASE INCOME					
REIMBURSABLE UTILITIES					
PROPERTY TAXES					
TOTAL TIMBER INCUBATOR PROPERTY					
Wasco Street Business Park					
LEASE INCOME					
REIMBURSABLE UTILITIES					
PROPERTY TAXES					
TOTAL WASCO STREET BUSINESS PARK					
Hanel Lower Mill					
OTHER FINANCING SOURCES					
PROPERTY TAX					

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

FORM LB 20

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2020-21		
2YRS PRIOR FY 2017-18	1YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	RESOURCE DESCRIPTION	PROPOSED	APPROVED	ADOPTED
51	-	1,129,000	LAND SALES	\$ 734,400		
52	\$ -	\$ 1,129,000	TOTAL UTS PORTSITE AND NEW SITE	\$ 2,464,400	\$ -	\$ -
53	\$ 1,809,706	\$ 2,249,555	TOTAL INDUSTRIAL BUILDINGS	\$ 5,038,200	\$ -	\$ -
54						
55			COMMERCIAL BUILDINGS			
56			**State DMV Office Building**			
57	44,798	45,606	LEASE INCOME	36,000		
58	-	-	REIMBURSABLE UTILITIES	-		
59	24,195	7,232	TI CONTRIBUTION	-		
60	\$ 68,993	\$ 52,838	TOTAL STATE DMV OFFICE BUILDING	\$ 36,000	\$ -	\$ -
61			**Marina Office Building**			
62	69,095	73,260	LEASE INCOME	96,400		
63	9,892	12,960	REIMBURSABLE UTILITIES	15,100		
64	8,298	9,274	PROPERTY TAX	7,200		
65			TI CONTRIBUTION	-		
66	\$ 87,285	\$ 95,494	TOTAL MARINA OFFICE BUILDING	\$ 118,700	\$ -	\$ -
67			**Port Office**			
68	48,550	48,550	LEASE INCOME	48,550		
69	-	-	REIMBURSABLE UTILITIES	-		
70	\$ 48,550	\$ 48,550	TOTAL PORT OFFICE	\$ 48,550	\$ -	\$ -
71	\$ 204,828	\$ 196,882	TOTAL COMMERCIAL BUILDINGS	\$ 203,250	\$ -	\$ -
72						
73			WATERFRONT INDUSTRIAL LAND			
74		900	LEASE INCOME			
75		12,500,000	FINANCING SOURCE	4,350,000		
76	3,150	16,500	OTHER INCOME	5,000		
77	-	-	INCOME FROM GRANTS	10,750		
78	6,355	180,000	PARKING	98,300		
79	341,462	-	URA REPAYMENT	-		
80	\$ 350,967	\$ 92,413	TOTAL WATERFRONT INDUSTRIAL LAND	\$ 4,464,050	\$ -	\$ -
81						
82			WATERFRONT RECREATION			
83			***Event Site***			
84	96,456	109,100	-EVENT SITE ANNUAL PASSES	107,500		
85	45,319	42,000	-EVENT SITE DAY PASSES	42,000		
86	9,832	12,550	-EVENT SITE SPECIAL EVENTS	9,300		
87	21,325	21,300	-SAILING SCHOOLS/CONCESSIONS	13,700		
88	\$ 172,932	\$ 186,760	TOTAL WATERFRONT EVENT SITE	\$ 172,500	\$ -	\$ -
89			***Hook/Spit/Nichols**			
90	8,495	7,812	SAILING SCHOOLS/CONCESSION/SPECIAL EVENTS	5,700		
91	4,288	3,280	NICHOLS CONCESSION/SPECIAL EVENTS/LEASE	2,600		
92			GRANT			
93	\$ 12,783	\$ 11,092	TOTAL HOOK/SPT	\$ 8,300	\$ -	\$ -
94			***Marina Park***			
95	6,693	7,061	SHOP BUILDING #3	7,200		
96	602	860	UTILITIES	1,100		
97	1,430	1,500	TAXES	1,500		
98	4,936	4,434	CONCESSIONS/OTHER	3,500		
99	4,319	3,798	SHOWERS	3,000		
100	2,475	3,105	SPECIAL EVENTS	3,000		

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

FORM LB 20

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2020-21		
2YRS PRIOR FY 2017-18	1YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	RESOURCE DESCRIPTION	PROPOSED	APPROVED	ADOPTED
20,455	19,258	20,600	TOTAL MARINA PARK	19,300	-	-
206,170	217,110	215,600	TOTAL WATERFRONT RECREATION	200,100	-	-
194,337	220,547	214,900	**MARINA**			
83,619	87,746	84,900	MOORAGE SLIP LEASE INCOME	236,900		
-	7,050	7,050	MOORAGE ASSESSMENT	84,900		
30,340	29,340	28,000	STATE MARINE BOARD	7,050		
9,516	7,883	10,450	REIMBURSABLE UTILITIES	28,000		
12,543	13,313	12,000	MISCELLANEOUS-Transient dock	8,000		
8,425	-	-	CRUISE SHIPS	13,300		
			GRANT	20,000		
338,780	365,879	357,300	TOTAL MARINA	398,150	-	-
110,912	119,594	126,500	AIRPORT			
23,200	27,464	28,300	T-HANGARS LEASES INCOME	134,100		
21,648	21,028	23,500	HANGAR 1 LEASE INCOME	33,600		
17,532	25,099	17,600	HANGAR LEASE INCOME	24,200		
12,819	13,110	30,000	LAND LEASES	21,900		
3,772	3,415	3,700	REIMBURSED UTILITIES	15,000		
1,288,808	312,298	2,464,800	PROPERTY TAX	3,700		
			GRANT	3,769,000		
			LOANS			
500	3,370	1,000	MISCELLANEOUS	1,000	1,000	1,000
1,479,191	525,378	2,695,400	TOTAL AIRPORT	4,002,500	1,000	1,000
			GENERAL			
	3,000	2,500	ADMINISTRATION GRANTS	2,500		
	-	6,000	EMPLOYEE MEDICAL	6,000		
	5,495	8,500	MISCELLANEOUS	8,500		
-	8,495	8,500	TOTAL GENERAL	8,500	-	-
16,478,827	16,989,672	34,779,750	TOTAL RESOURCES	31,703,750	1,000	1,000

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2019-20

FORM LB 31

HISTORICAL DATA

2YRS PRIOR 1 YR PRIOR ADOPTED
FY 2017-18 FY 2018-19 FY 2019-20

1				
2				
3	593,412	678,771	781,700	
4	246,383	256,522	354,200	
5	\$ 839,795	\$ 935,293	\$ 1,135,900	
6				
7	17,168	18,188	24,000	
8	41,197	30,043	50,000	
9	265,834	265,517	270,100	
10	155,674	182,758	194,000	
11	6,811	12,995	20,000	
12	103,446	166,679	200,000	
13	8,602	-	35,000	
14	53,379	70,677	179,000	
15	\$ 652,111	\$ 746,857	\$ 972,100	
16				
17	197,498	261,098	321,500	
18	\$ 1,689,404	\$ 1,943,248	\$ 2,429,500	

TOLL BRIDGE

PERSONNEL SERVICES	
WAGES & SALARIES	825,800
TAXES & BENEFITS	406,400
TOTAL PERSONNEL SERVICES	1,232,200
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	22,000
INSURANCE	50,000
PROFESSIONAL SERVICES -Other	319,500
PROFESSIONAL SERVICES -Legal	726,000
CREDIT CARD PROCESSING	20,000
TRANSPONDER WRITE-OFF	200,000
MISCELLANEOUS REPAIRS & PURCHASES	35,000
CAPITAL OUTLAY	290,000
TOTAL MATERIALS & SERVICES	1,662,500
CAPITAL PURCHASE	
TOTAL CAPITAL OUTLAY	306,000
TOTAL TOLL BRIDGE	3,200,700

INDUSTRIAL BUILDINGS

PERSONNEL SERVICES	
WAGES & SALARIES	38,300
TAXES & BENEFITS	21,500
TOTAL PERSONNEL SERVICES	59,800
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	71,000
INSURANCE	20,000
PROPERTY TAX	13,400
PROFESSIONAL SERVICES-Design & Engineering	28,700
PROFESSIONAL SERVICES-Legal	3,000
MISCELLANEOUS REPAIRS & PURCHASES	3,100
CAPITAL OUTLAY	32,000
TOTAL MATERIALS & SERVICES	171,200
CAPITAL PURCHASES	
TOTAL CAPITAL OUTLAY	350,000
TOTAL BIG 7 BUILDING	581,000

Jensen Property

PERSONNEL SERVICES	
WAGES & SALARIES	44,200
TAXES & BENEFITS	24,200
TOTAL PERSONNEL SERVICES	68,400
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	104,000
INSURANCE	20,000
PROPERTY TAX	8,400
PROFESSIONAL SERVICES-Design & Engineering	45,300
PROFESSIONAL SERVICES-Legal	5,000
MISCELLANEOUS REPAIRS & PURCHASES	20,000
TOTAL MATERIAL & SERVICES	12,000
	214,700

BUDGET FY 2019-20

* PROPOSED * APPROVED * ADOPTED

1			
2			
3	825,800		
4	406,400		
5	\$ 1,232,200	\$ -	\$ -
6			
7	22,000		
8	50,000		
9	319,500		
10	726,000		
11	20,000		
12	200,000		
13	35,000		
14	290,000		
15	\$ 1,662,500	\$ -	\$ -
16			
17	306,000		
18	\$ 306,000	\$ -	\$ -
19	\$ 3,200,700	\$ -	\$ -
20			
21			
22	38,300		
23	21,500		
24	\$ 59,800	\$ -	\$ -
25			
26	71,000		
27	20,000		
28	13,400		
29	28,700		
30	3,000		
31	3,100		
32	32,000		
33	\$ 171,200	\$ -	\$ -
34			
35	350,000		
36	\$ 350,000	\$ -	\$ -
37	\$ 581,000	\$ -	\$ -
38			
39			
40	44,200		
41	24,200		
42	\$ 68,400	\$ -	\$ -
43			
44	104,000		
45	20,000		
46	8,400		
47	45,300		
48	5,000		
49	20,000		
50	12,000		
51	\$ 214,700	\$ -	\$ -

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

***** ***** ***** ***** *****	HISTORICAL DATA			BUDGET FY 2019-20	
	2YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	PROPOSED	APPROVED
52					
53	265,679	34,968	262,000	195,000	
54	\$ 265,679	\$ 34,968	\$ 262,000	\$ -	\$ -
55					
56	145,002	144,942	1,980,000	1,986,000	
57	\$ 145,002	\$ 144,942	\$ 1,980,000	\$ -	\$ -
58	\$ 636,367	\$ 426,562	\$ 2,528,300	\$ 2,464,100	\$ -
59					
60					
61	26,085	25,106	26,800	27,600	
62	11,731	11,578	13,600	15,400	
63	\$ 37,816	\$ 36,684	\$ 40,400	\$ -	\$ -
64					
65	38,074	28,665	39,000	35,000	
66	6,100	3,933	10,000	10,000	
67	3,966	4,697	4,900	5,700	
68	15,770	15,913	16,600	17,100	
69	8,402	2,697	5,000	5,000	
70	520	6,820	5,000	5,000	
71	5,736	4,230	8,000	5,000	
72	\$ 78,568	\$ 66,955	\$ 88,500	\$ 82,800	\$ -
73					
74					
75	\$ -	\$ -	\$ 15,000	20,000	
76	\$ 116,384	\$ 103,639	\$ 143,900	\$ 20,000	\$ -
77					
78					
79	42,800	37,711	41,400	42,500	
80	18,863	17,221	21,100	23,800	
81	\$ 61,663	\$ 54,932	\$ 62,500	\$ -	\$ -
82					
83	154,134	176,284	177,000	218,000	
84	14,435	21,947	22,000	27,000	
85	3,430	4,037	4,500	5,000	
86	57,300	58,447	60,800	63,500	
87	3,797	3,564	5,000	5,000	
88	1,400	4,884	5,000	5,000	
89	3,591	4,030	8,000	6,000	
90	\$ 238,087	\$ 273,193	\$ 282,300	\$ 329,500	\$ -
91					
92					
93	\$ -	\$ -	\$ 28,000	28,000	
94	\$ 299,750	\$ 328,125	\$ 372,800	\$ 423,800	\$ -
95					
96					
97	19,981	18,377	19,300	20,000	
98	9,009	8,757	9,700	11,000	
99	\$ 28,990	\$ 27,134	\$ 29,000	\$ 31,000	\$ -
100					
101	12,384	10,297	13,000	13,000	
102	10,510	4,193	6,000	6,000	
103	1,905	549	1,000	1,000	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		BUDGET FY 2019-20		ADOPTED	
2 YRS PRIOR	1 YR PRIOR	ADOPTED	BUDGET	ADOPTED	ADOPTED
FY 2017-18	FY 2018-19	FY 2019-20			
104	7,182	7,109	7,400		
105	442	2,097	2,000		
106	1,769	352	3,000		
107	2,105	1,743	3,000		
108	36,297	26,340	35,400		
109					
110			15,000		
111			15,000		
112	65,287	53,474	79,400		
113					
114					
115	32,948	29,665	33,600		
116	14,650	13,656	17,200		
117	47,598	43,321	50,800		
118					
119	35,914	32,855	30,000		
120	8,554	9,736	10,000		
121	4,094	4,824	5,000		
122	27,912	27,543	28,800		
123	1,152	2,097	2,000		
124		2,970	3,000		
125	17,604	17,793	20,000		
126	95,230	97,818	98,800		
127					
128		19,942	95,000		
129		19,942	95,000		
130	142,828	161,081	244,600		
131					
132					
133	28,499	22,812	24,500		
134	13,728	10,557	12,000		
135	42,227	33,369	36,500		
136					
137	873	1,102	1,000		
138	826	4,172	5,000		
139	590	541	900		
140	7,385	5,762	5,000		
141	15,885	5,561	10,000		
142		664	3,000		
143	25,559	17,802	24,900		
144					
145	275,070	511,887	290,000		
146	275,070	511,887	290,000		
147	141,256	1,853,771			
148	141,256	1,853,771			
149	484,112	2,416,829	351,400		
150	1,953,635	3,695,932	4,282,000		
151					
152					
153					

EXPENDITURES		BUDGET FY 2019-20		ADOPTED	
DESCRIPTION	PROPOSED	APPROVED	ADOPTED	ADOPTED	ADOPTED
PROPERTY TAX	7,500				
PROFESSIONAL SERVICES-Design & Engineering	2,000				
PROFESSIONAL SERVICES-Legal	5,000				
MISCELLANEOUS REPAIRS & PURCHASES	3,000				
TOTAL MATERIALS & SERVICES	37,500				
CAPITAL OUTLAY					
CAPITAL PURCHASES	15,000				
TOTAL CAPITAL OUTLAY	15,000				
TOTAL TIMBER INCUBATOR PROPERTY	83,500				
Wasco Street Business Park					
PERSONNEL SERVICES					
WAGES & SALARIES	34,500				
TAXES & BENEFITS	19,500				
TOTAL PERSONNEL SERVICES	54,000				
MATERIALS & SERVICES					
ALL UTILITIES	30,000				
FIXED MAINTENANCE	12,000				
INSURANCE	5,900				
PROPERTY TAX	29,100				
PROFESSIONAL SERVICES-Design & Engineering	2,000				
PROFESSIONAL SERVICES-Legal	3,000				
MISCELLANEOUS REPAIRS & PURCHASES	15,000				
TOTAL MATERIALS & SERVICES	97,000				
CAPITAL OUTLAY					
CAPITAL PURCHASES	50,000				
TOTAL CAPITAL OUTLAY	50,000				
TOTAL WASCO STREET BUSINESS PARK	201,000				
HANEL LOWER MILLS					
PERSONNEL SERVICES					
WAGES & SALARIES	25,000				
TAXES & BENEFITS	13,200				
TOTAL PERSONNEL SERVICES	38,200				
MATERIALS & SERVICES					
ALL UTILITIES	3,000				
FIXED MAINTENANCE	5,000				
INSURANCE	900				
PROFESSIONAL SERVICES-Design & Engineering	7,000				
PROFESSIONAL SERVICES-Legal	8,000				
MISCELLANEOUS REPAIRS & PURCHASES	3,000				
TOTAL MATERIALS & SERVICES	26,900				
CAPITAL OUTLAY					
CAPITAL PURCHASES	1,730,000				
TOTAL CAPITAL OUTLAY	1,730,000				
PRINCIPAL & INTEREST	153,500				
TOTAL DEBT SERVICE	153,500				
TOTAL HANEL LOWER MILLS	1,948,600				
TOTAL INDUSTRIAL BUILDINGS	5,847,800				
State DMV Office Building					
PERSONNEL SERVICES					

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA

2 YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20
\$ 35,249	\$ 30,335	\$ 48,000

259	\$ 2,500	5,839	113,000
261	\$ 2,500	5,839	113,000
262	\$ 79,893	78,991	213,200
263			

264	98,212	104,451	122,800
265	43,312	48,974	53,200
267	\$ 141,524	\$ 153,425	\$ 176,000

268	10,638	18,303	21,000
269	12,598	26,304	24,000
270	2,535	2,858	3,000
271	1,387	1,413	1,500
272	351	2,834	13,000
273	20	396	1,000
274	8,025	11,624	8,000
275	\$ 35,554	\$ 63,732	\$ 71,500

277	15,039	19,308	65,000
278	\$ 15,039	\$ 19,308	\$ 65,000
279	192,117	236,465	312,500
280	\$ 409,801	\$ 480,883	\$ 793,400

281	92,154	96,586	104,100
282	44,547	45,571	50,800
283	\$ 136,701	\$ 142,157	\$ 154,900

287	25,670	25,103	29,000
288	29,505	46,196	36,000
289	7,473	5,888	7,100
290	8,566	7,289	35,000
291	2,080	3,740	5,000
292	16,358	21,007	20,000
293	89,652	109,223	132,100
294	22,374	9,063	50,000
295	\$ 22,374	\$ 9,063	\$ 50,000
296	95,073	93,059	92,500
297	\$ 95,073	\$ 93,059	\$ 92,500
298	343,800	353,502	429,500
299	\$ 343,800	\$ 353,502	\$ 429,500

300	88,494	100,737	103,000
301	41,037	47,065	50,100
302	\$ 129,531	\$ 147,802	\$ 153,100
303	34,775	33,299	41,000

304			
305			
306			
307			
308			
309			

EXPENDITURES
DESCRIPTION

TOTAL MATERIAL & SERVICES	47,500		
CAPITAL OUTLAY			
CAPITAL PURCHASES	56,000		
TOTAL CAPITAL OUTLAY	56,000		
TOTAL HOOK/SPIT/NICHOLS	160,400		

PERSONNEL SERVICES	131,900		
WAGES & SALARIES	60,900		
TAXES & BENEFITS	192,800		
TOTAL PERSONNEL SERVICES	192,800		
MATERIALS & SERVICES			

ALL UTILITIES	16,000		
FIXED MAINTENANCE	24,000		
INSURANCE	3,500		
PROPERTY TAX	1,600		
PROFESSIONAL SERVICES-Design & Engineering	13,000		
PROFESSIONAL SERVICES-Legal	3,000		
MISCELLANEOUS REPAIRS & PURCHASES	8,500		
TOTAL MATERIALS & SERVICE	69,600		
CAPITAL OUTLAY			

CAPITAL PURCHASES	125,000		
TOTAL CAPITAL OUTLAY	125,000		
TOTAL MARINA PARK	387,400		
TOTAL WATERFRONT RECREATION	788,900		

PERSONNEL SERVICES	110,200		
WAGES & SALARIES	59,300		
TAXES & BENEFITS	169,500		
TOTAL PERSONNEL SERVICES	169,500		
MATERIALS & SERVICES			

ALL UTILITIES	28,000		
FIXED MAINTENANCE	35,000		
INSURANCE	7,100		
PROFESSIONAL SERVICES- Other/Sheriff	35,000		
PROFESSIONAL SERVICES-Legal	5,000		
MISCELLANEOUS REPAIRS & PURCHASES	20,000		
TOTAL MATERIALS & SERVICE	130,100		
CAPITAL OUTLAY			

CAPITAL PURCHASES	95,000		
TOTAL CAPITAL OUTLAY	95,000		
DEBT			
PRINCIPAL & INTEREST	92,500		
TOTAL DEBT	92,500		
TOTAL MARINA	487,100		
TOTAL MARINA	487,100		

PERSONNEL SERVICES	106,700		
WAGES & SALARIES	56,700		
TAXES & BENEFITS	163,400		
TOTAL PERSONNEL SERVICES	163,400		
MATERIALS & SERVICES			
ALL UTILITIES	42,000		

ADOPTED			
APPROVED			
ADOPED			

258	\$ 47,500	\$ -	\$ -
259			
260	56,000		
261	56,000		
262	160,400		
263			
264	131,900		
265	60,900		
266	192,800		
267			
268	16,000		
269	24,000		
270	3,500		
271	1,600		
272	13,000		
273	3,000		
274	8,500		
275	69,600		
276			
277	125,000		
278	125,000		
279	387,400		
280	788,900		
281			
282			
283	110,200		
284	59,300		
285	169,500		
286			
287	28,000		
288	35,000		
289	7,100		
290	35,000		
291	5,000		
292	20,000		
293	130,100		
294			
295	95,000		
296	95,000		
297			
298	92,500		
299	92,500		
300	487,100		
301	487,100		
302			
303			
304			
305	106,700		
306	56,700		
307	163,400		
308			
309	42,000		

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		BUDGET FY 2019-20	
2YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	PROPOSED	APPROVED
310	38,066	55,000	
311	9,128	12,100	
312	3,751	4,000	
313	8,874	10,000	
314	12,905	20,000	
315	15,673	15,000	
316	123,172	158,100	
317			
318	1,993,951	4,478,900	4,478,900
319	1,993,951	4,478,900	4,478,900
320			
321			
322			
323	2,246,654	4,800,400	4,800,400
324	2,246,654	4,800,400	4,800,400
325			
326			
327			
328		25,000	
329		2,500	
330		27,500	
331	54,967	95,000	
332	1,077	1,000	
333	1,579	2,400	
334		30,000	
335	19,670	35,000	
336	18,628	84,000	
337		5,000	
338	9,829	18,000	
339	105,750	270,400	
340			
341	109,278	104,000	
342	109,278	104,000	
343	215,028	401,900	401,900
344			
345			
346			
347			
348			
349			
350			
351	16,657	20,800	
352	40,865	61,000	
353	43,994	70,000	
354	101,516	151,800	
355			
356	49,062	95,000	
357	49,062	95,000	
358	150,578	246,800	246,800
359			
360	7,447,825	21,145,400	21,145,400
361			

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA

	2 YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	BUDGET FY 2019-20		
				PROPOSED	APPROVED	ADOPTED
362	459,775	545,471	687,750	662,750	-	-
363	1,333,302	1,953,201	2,715,300	2,069,400	-	-
364	-	-	500,000	500,000	-	-
365						
366	\$ 9,240,902	\$ 10,565,492	\$ 29,694,000	\$ 24,377,550	\$ -	\$ -
367						
368	\$ 7,237,925	\$ 6,424,180	\$ 5,085,750	\$ 7,326,200	\$ 1,000	\$ 1,000
369						
370						
371						
372	\$ 1,824,120	\$ 1,966,025	\$ 2,393,900	\$ 2,538,500	\$ -	\$ -
373	\$ 2,152,151	\$ 2,454,985	\$ 3,169,300	\$ 3,867,900	\$ -	\$ -
374	\$ 3,090,223	\$ 1,554,038	\$ 17,677,500	\$ 12,346,900	\$ -	\$ -
375	\$ 381,331	\$ 2,091,772	\$ 2,550,250	\$ 2,392,100	\$ -	\$ -
376	\$ 1,793,077	\$ 2,498,672	\$ 3,403,050	\$ 2,732,150	\$ -	\$ -
377	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -
378	\$ 9,240,902	\$ 10,565,492	\$ 29,694,000	\$ 24,377,550	\$ -	\$ -
379	\$ 140,707	\$ 140,707	\$ 141,700	\$ 141,700	\$ 141,700	\$ 141,700
380	\$ 7,097,218	\$ 6,283,473	\$ 4,944,050	\$ 7,184,500	\$ (140,700)	\$ (140,700)
381	\$ 16,478,827	\$ 16,989,672	\$ 34,779,750	\$ 31,703,750	\$ 1,000	\$ 1,000

EXPENDITURES

DESCRIPTION	PROPOSED	APPROVED	ADOPTED
TRANSFER-GENERAL FUND	662,750	-	-
TRANSFER-BRIDGE REPAIR FUND	2,069,400	-	-
CONTINGENCY - OPERATING	500,000	-	-
TOTAL EXPENDITURES	\$ 24,377,550	\$ -	\$ -
ENDING FUND BALANCE	\$ 7,326,200	\$ 1,000	\$ 1,000

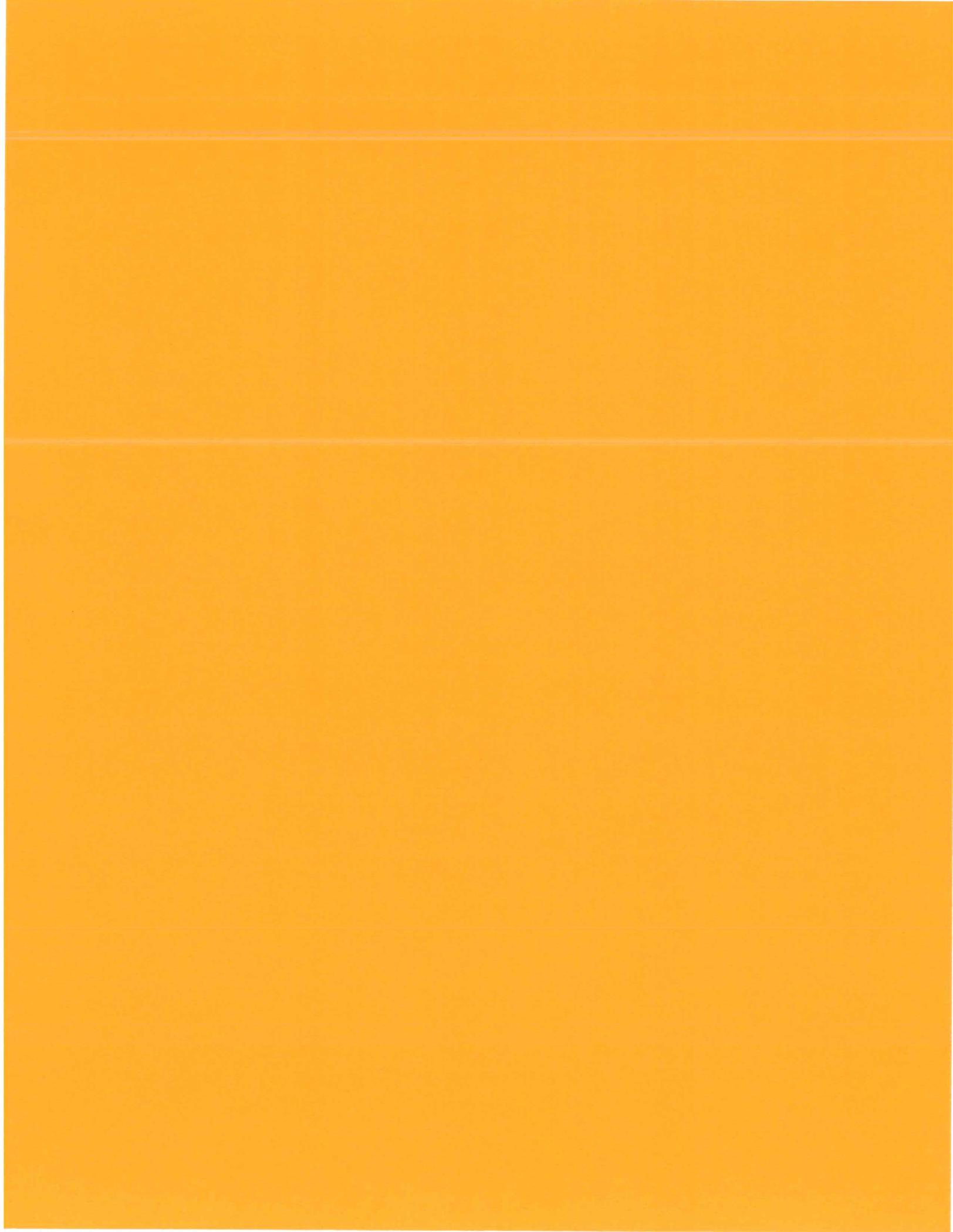
APPROPRIATIONS

DESCRIPTION	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES	2,538,500	-	-
MATERIALS & SERVICES	3,867,900	-	-
CAPITAL OUTLAY	12,346,900	-	-
DEBT SERVICES	2,392,100	-	-
TRANSFERS	2,732,150	-	-
CONTINGENCIES	500,000	-	-
TOTAL APPROPRIATIONS	\$ 24,377,550	\$ -	\$ -
FUND BALANCE - RESTRICTED	\$ 141,700	\$ 141,700	\$ 141,700
FUND BALANCE - UNASSIGNED	\$ 7,184,500	\$ (140,700)	\$ (140,700)
TOTAL REQUIREMENTS	\$ 31,703,750	\$ 1,000	\$ 1,000

PORT OF HOOD RIVER
BRIDGE REPAIR & REPLACEMENT FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOTTED BUDGET		BUDGET FY 2020-21		
2YRS PRIOR	* 1ST PRECEDING *	ADOTTED	BUDGET	* PROPOSED *	* APPROVED *	ADOPTED
FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19			
1						
2	\$ 1,266,706	\$ 1,285,030	\$ 1,874,000	\$	\$ 1,925,400	
3	18,324	29,142	18,000		45,000	
4	265,399	1,473,192	2,060,800		1,444,300	
5	-	-	-		3,400,000	
6	1,550,429	2,787,364	3,952,800		6,814,700	
7						
8						
9	281,000	1,402,468	734,300		971,500	
10	1,052,302	550,733	1,981,000		1,097,900	
11	1,333,302	1,953,201	2,715,300		2,069,400	
12	\$ 2,883,731	\$ 4,740,565	\$ 6,668,100		\$ 8,884,100	\$
13						
14						
15	59,475	64,619	48,100		72,300	
16	33,342	28,645	23,200		38,200	
17	50,346	114,397	141,900		121,000	
18	13,896	48,027	63,200		58,600	
19	\$ 157,059	\$ 255,688	\$ 276,400		\$ 290,100	\$
20						
21	-	2,910	20,000		20,000	
22	604	680	700		1,000	
23	5,033	41,660	55,000		90,000	
24	1,240	264	30,000		30,000	
25	1,082	2,252	30,000		30,000	
26						
27	165	52,354	70,000		54,000	
28	38,614	5,548	14,000		7,000	
29	167,597	1,208,941	280,000		365,200	
30			1,481,000		776,500	
31	21,796	31,352	50,000		62,000	
32	\$ 236,131	\$ 1,345,961	\$ 2,030,700		\$ 1,435,700	\$
33						
34	528,244	775,664	488,000		690,000	
35	\$ 528,244	\$ 775,664	\$ 488,000		\$ 3,400,000	\$
36					4,090,000	
37						
38	677,267	485,776	-		109,100	
39	\$ 677,267	\$ 485,776	\$ -		\$ 109,100	\$
40	\$ 1,598,701	\$ 2,863,089	\$ 2,795,100		\$ 5,924,900	\$
41						
42	\$ -	\$ -	\$ -		\$ -	\$
43	\$ -	\$ -	\$ 500,000		\$ 500,000	\$ 500,000
44	\$ 1,598,701	\$ 2,863,089	\$ 3,295,100		\$ 6,424,900	\$ 500,000
45						
46	\$ 1,285,030	\$ 1,877,476	\$ 3,373,000		\$ 2,459,200	\$ (500,000)
47						
48						
49	\$ 157,059	\$ 255,688	\$ 276,400		\$ 290,100	\$
50	\$ 236,131	\$ 1,345,961	\$ 2,030,700		\$ 1,435,700	\$
51	\$ 528,244	\$ 775,664	\$ 488,000		\$ 4,090,000	\$
52	\$ 677,267	\$ 485,776	\$ -		\$ 109,100	\$
53	\$ -	\$ -	\$ -		\$ -	\$
54	\$ -	\$ -	\$ 500,000		\$ -	\$
55	\$ 1,598,701	\$ 2,863,089	\$ 3,295,100		\$ 6,424,900	\$ 500,000
56	\$ 585,030	\$ 1,177,476	\$ 3,373,000		\$ 971,500	\$
57	\$ 700,000	\$ 700,000	\$ -		\$ 1,269,600	\$ (500,000)
58	\$ 2,883,731	\$ 4,740,565	\$ 6,668,100		\$ 218,100	\$
59					\$ 8,884,100	\$

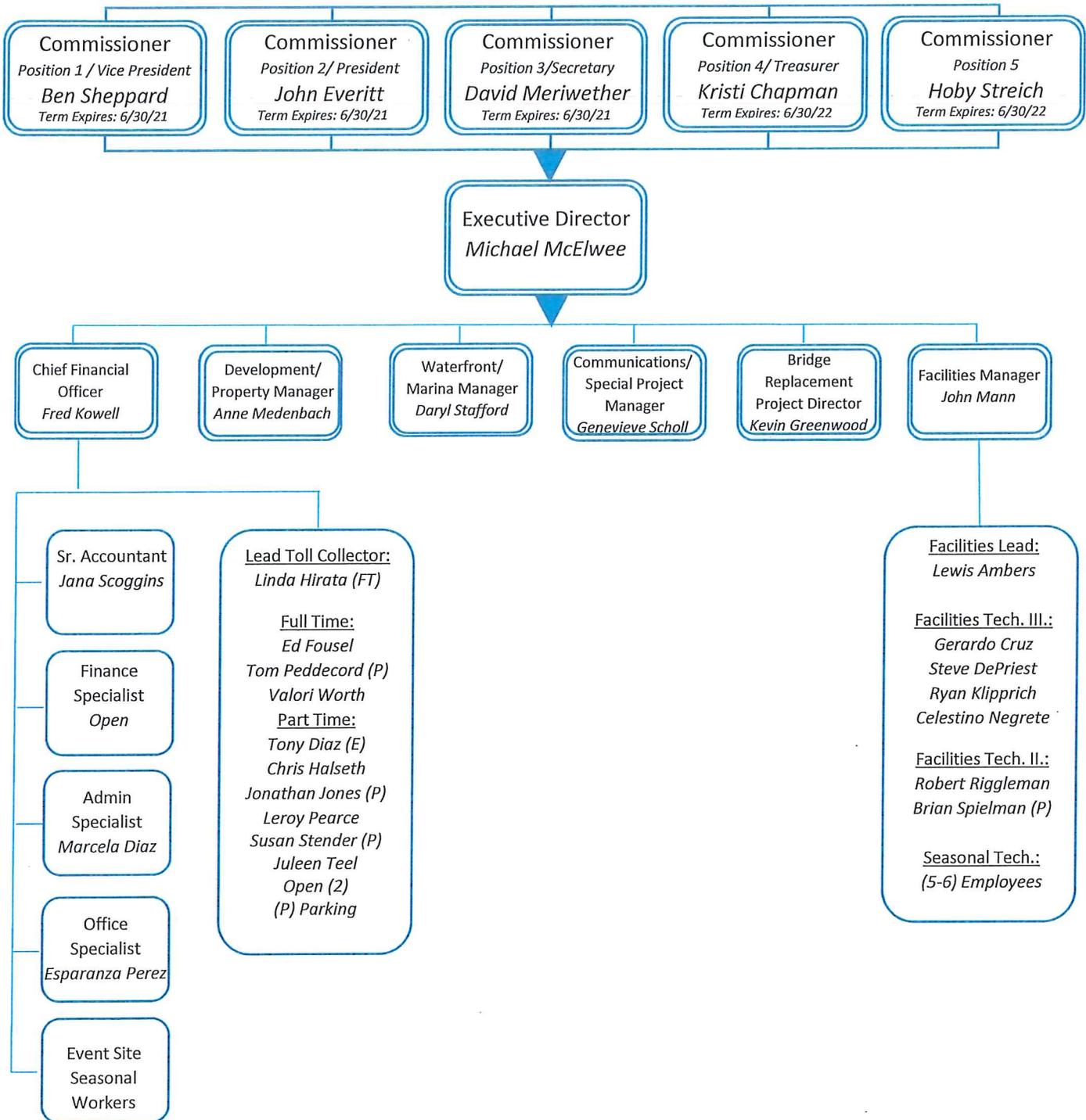
ORGANIZATION CHART



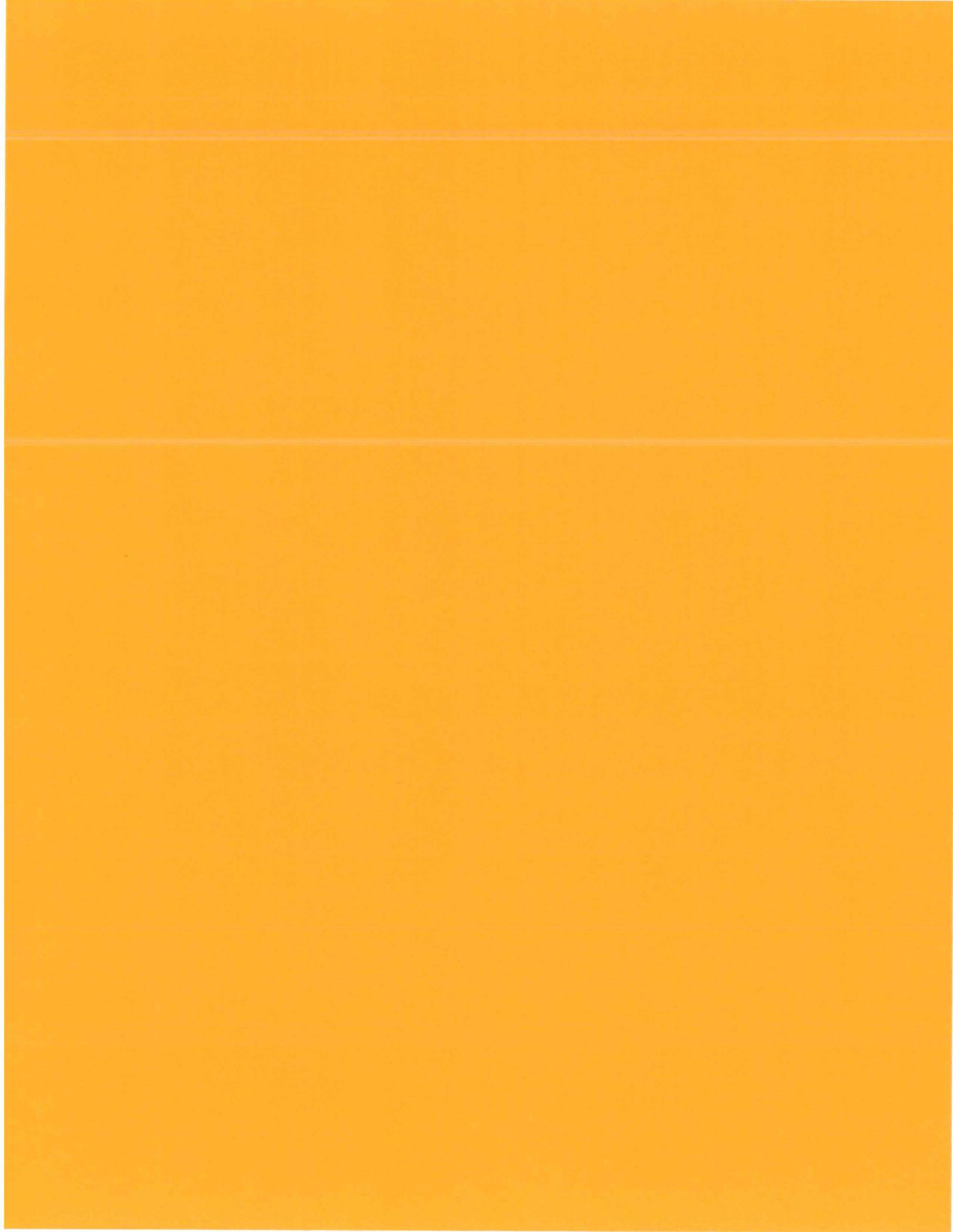
PORT OF HOOD RIVER

Organization Chart

FY 2020-21



PERSONNEL SUMMARY AND COMPARISON



NUMBER OF EMPLOYEES BY DEPARTMENT

	FY 2019-20			FY 2020-21		
	Office	Facilities	Toll Booth	Office	Facilities	Toll Booth
Full-Time	9.0	8.0	4.0	9.0	8.0	4.0
Part-Time	1.0	-	8.0	1.0	-	8.0
Seasonal	5.0	6.0	-	5.0	6.0	-
FTE *	10.8	9.7	8.9	10.8	9.7	8.9
Total FTE	<u>29.4</u>			<u>29.4</u>		

* Adjusted for Intern Hours

PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

TOTAL PERSONNEL AND BENEFITS

FY 2019-20	\$ 2,855,500
FY 2020-21	\$ 3,018,200
<i>Percent Increase</i>	<u>5.7%</u>

	Budget	
	FY 2019-20	FY 2020-21
General Fund	\$ 185,200	\$ 189,600
Revenue Fund	2,393,900	2,538,500
Bridge Repair Fund	276,400	290,100
All Funds	<u>\$ 2,855,500</u>	<u>\$ 3,018,200</u>

PERS CONTRIBUTION RATES

	Tier 1/2	Tier 3
PERS FY 2017-19	16.39%	11.47%
PERS FY 2019-21	19.13%	14.02%
PERS Rate Increase as a %	16.7%	22.2%

PORT OF HOOD RIVER
PERSONNEL SUMMARY AND COMPARISON
FY 2020-21

PERSONNEL SUMMARY

WAGES

- Wage analysis for Office, Maintenance and Toll Booth Staff

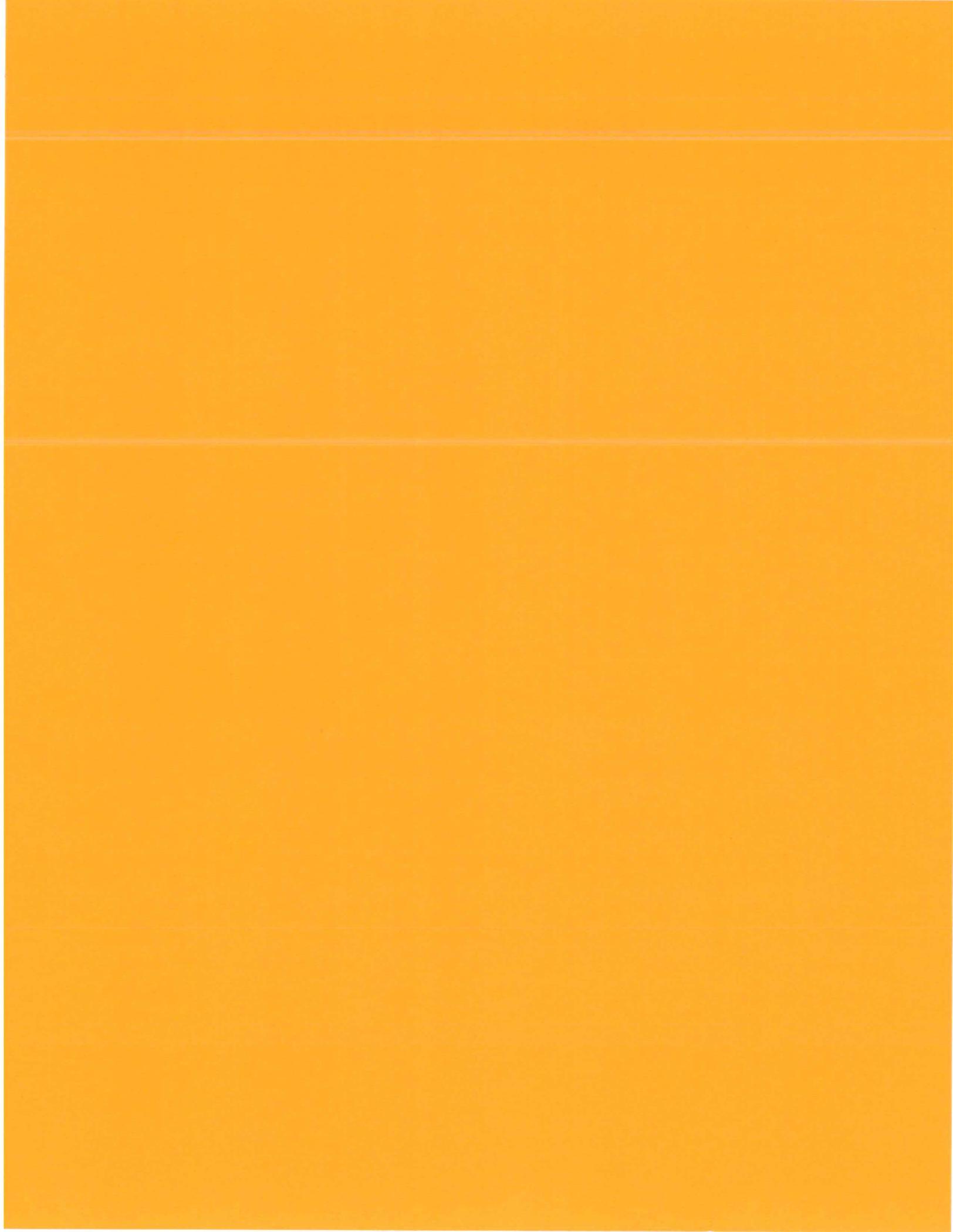
	Wages	
Budget - FY 2019-20	\$	1,974,100
Cost of Living Index	45,645	2.54%
Compensation Step Increases	12,255	0.62%
Budget Committee Recommendation		
Budget - FY 2020-21	\$	2,032,000
<i>Percent increase compared to budget FY 2019-20</i>		<i>2.9%</i>

BENEFITS

- PERS increase due to wage increase not funding rate for the unfunded liability.
- Healthcare increased as compared against the prior year budget due mainly to increases in healthcare premiums. Staff pay 10% of the premium cost with the Port self-insuring \$750 of the \$1,500 deductible.
- Workers Comp Insurance – about the same.
- Unemployment – Same
- Staffing the same as prior year budget.

	Taxes and Benefits	
Budget - FY 2019-20	\$	881,400
<i><u>Changes to Taxes and Benefits:</u></i>		
PERS	15,800	1.8%
Healthcare	81,800	9.3%
Taxes and Unemployment	7,200	0.8%
Budget Committee Recommendation		
Budget - FY 2020-21	\$	986,200 11.9%

SCHEDULE OF MATERIALS & SERVICES



PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		%
	2017-18	2018-19	2019-20	2020-21	With
<u>UTILITIES</u>					
Bridge	17,169	18,188	24,000	22,000	
Big 7	66,462	67,377	73,000	71,000	
Jensen	99,515	102,378	111,000	104,000	
Maritime	38,074	28,666	39,000	35,000	
Halyard	154,134	176,284	177,000	218,000	\$217k current year estimate
Timber Incubator	12,385	10,846	13,000	13,000	
Wasco	35,913	32,857	30,000	30,000	
Hanel	873	1,102	1,000	3,000	
State Office	6,740	8,201	11,000	10,000	
Marina Office	10,840	14,617	18,000	18,000	
Port Office	7,282	11,894	15,000	22,000	
Waterfront	-	-	-	-	
Eventsite	16,269	16,638	17,000	18,000	
Nichols Basin	5,653	2,109	5,500	5,000	
Hook/Spit	33	-	500	1,000	
Marina Park	10,638	18,303	21,000	16,000	
Marina	25,670	25,103	29,000	28,000	
Airport	34,775	33,299	41,000	42,000	
Subtotal	542,425	567,862	626,000	656,000	4.8%
<u>MAINTENANCE</u>					
Bridge	41,197	30,043	50,000	50,000	
Big 7	29,303	16,255	20,000	20,000	
Jensen	11,010	21,381	22,000	20,000	
Maritime	6,100	3,933	10,000	10,000	
Halyard	14,435	21,947	22,000	27,000	
Timber Incubator	10,510	4,193	6,000	6,000	
Wasco	8,554	9,736	10,000	12,000	
Hanel	826	4,172	5,000	5,000	
State Office	4,946	4,437	7,000	5,000	
Marina Office	7,698	10,039	8,000	8,000	
Port Office	6,719	4,703	8,000	9,000	
Waterfront	614	11,939	10,000	10,000	
Eventsite	10,803	17,258	13,000	17,000	
Nichols Basin	6,127	1,804	19,000	10,000	
Hook/Spit	10,058	8,071	10,000	10,000	
Marina Park	12,598	26,304	24,000	24,000	
Marina	29,505	46,196	36,000	35,000	
Airport	38,066	41,228	55,000	55,000	
Subtotal	249,069	283,639	335,000	333,000	-0.6%
<u>INSURANCE</u>					
Bridge	265,834	265,517	270,100	319,500	Bridge policy increase but 3yr
Big 7	9,275	11,040	12,000	13,400	policy at same rate
Jensen	5,870	6,968	7,400	8,400	SDAO Property/Casualty 7%
Maritime	3,966	4,697	4,900	5,700	
Halyard	3,430	4,037	4,500	5,000	
Timber Incubator	1,905	549	1,000	1,000	
Wasco	4,094	4,824	5,000	5,900	
Hanel	590	541	900	900	
State Office	985	1,153	1,500	1,500	
Marina Office	2,331	3,074	3,400	3,800	
Port Office	1,976	2,194	2,400	2,700	
Waterfront	729	758	1,000	1,000	
Eventsite	2,576	2,653	3,000	3,200	
Hook/Spit	-	-	-	-	
Marina Park	2,535	2,858	3,000	3,500	
Marina	7,473	5,888	7,100	7,100	
Airport	9,128	10,713	11,000	12,100	
Administration	1,579	1,628	2,000	2,400	
Maintenance	16,657	14,488	16,200	20,800	
Subtotal	340,933	343,580	356,400	417,900	17.3%
<u>PROPERTY TAXES</u>					
Big 7	19,496	27,271	28,400	28,700	
Jensen	43,061	42,878	44,600	45,300	
Maritime	15,770	15,913	16,600	17,100	
Halyard	57,300	58,447	60,800	63,500	

**PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES**

	Actuals		Budget		%
	2017-18	2018-19	2019-20	2020-21	With
Timber Incubator	7,182	7,110	7,400	7,500	
Wasco	27,912	27,543	28,800	29,100	
Hanel	-	-	-	-	
State Office	1,492	1,903	2,000	4,200	
Marina Office	10,636	11,677	12,300	10,500	
Port Office	-	-	-	-	
Marina Park	1,387	1,413	1,500	1,600	
Airport	3,751	3,803	4,000	4,000	
Subtotal	187,987	197,958	206,400	211,500	2.5%

MISCELLANEOUS

Bridge	61,981	237,356	214,000	325,000	AET supplies/postage \$100k
Big 7	25,627	32,641	30,000	32,000	
Jensen	6,002	11,603	7,000	12,000	
Maritime	5,736	4,229	8,000	5,000	
Halyard	3,591	4,029	8,000	6,000	
Timber Incubator	2,105	1,743	3,000	3,000	
Wasco	17,604	17,793	20,000	15,000	
Hanel	-	664	3,000	3,000	
State Office	20,848	21,631	24,000	24,000	
Marina Office	6,411	6,711	8,000	8,000	
Port Office	6,884	5,652	5,000	6,000	
Waterfront	23,076	8,623	9,500	8,400	
Eventsite	16,768	13,928	11,000	11,000	
Hook/Spit/Nichols	13,338	14,233	9,000	13,000	
Marina Park	8,025	11,627	8,000	8,500	
Marina	16,358	21,007	20,000	20,000	
Airport	15,673	10,293	15,000	15,000	
Subtotal	250,027	423,763	402,500	514,900	27.9%

LEGAL

Bridge	6,811	12,995	20,000	20,000	
Big 7	400	2,178	3,000	3,100	
Jensen	591	1,474	25,000	20,000	
Maritime	520	6,820	5,000	5,000	
Halyard	1,400	4,884	5,000	5,000	
Timber Incubator	219	352	3,000	5,000	
Wasco	-	2,970	3,000	3,000	
Hanel	15,885	5,561	10,000	8,000	
State Office	-	196	1,000	1,000	
Marina Office	720	-	1,000	1,000	
Port Office	-	-	1,000	1,000	
Waterfront	20,362	15,928	70,000	40,000	
Eventsite	-	220	1,000	3,000	
Hook/Spit/Nichols	40	-	3,000	3,000	
Marina Park	20	396	1,000	3,000	
Marina	2,080	3,740	5,000	5,000	
Airport	12,905	4,986	20,000	20,000	
Admin	1,550	-	33,000	30,000	
Subtotal	63,503	62,700	210,000	176,100	-16.1%

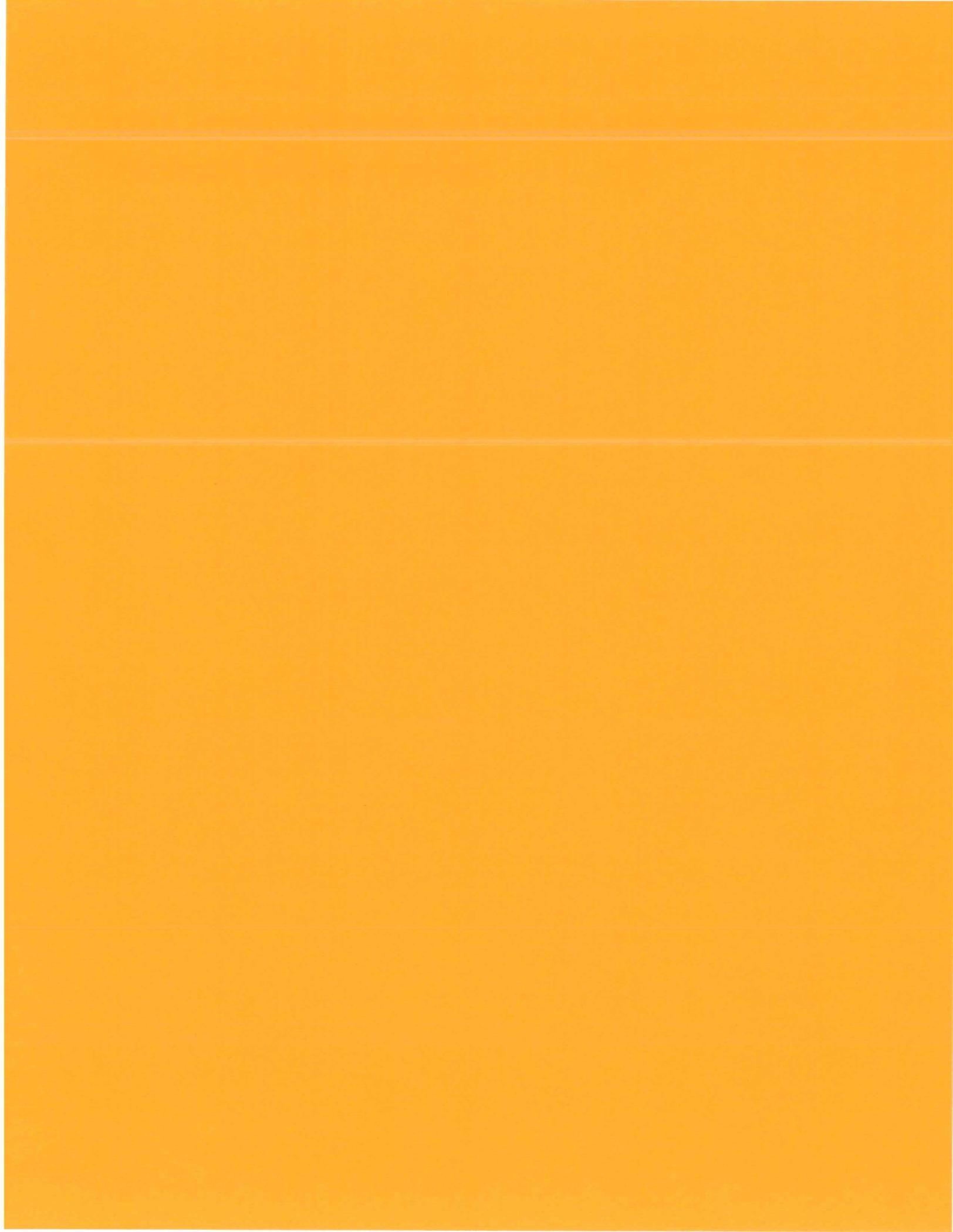
OTHER PROFESSIONAL

Bridge	155,674	182,758	194,000	726,000	\$500k Duncan
Big 7	1,152	2,097	3,000	3,000	
Jensen	1,262	4,275	5,000	5,000	
Maritime	8,402	2,697	5,000	5,000	
Halyard	3,797	3,563	5,000	5,000	
Timber Incubator	442	2,097	2,000	2,000	
Wasco	1,152	2,097	2,000	2,000	
Hanel	7,385	5,762	5,000	7,000	
State Office	442	2,097	1,000	2,000	
Marina Office	442	2,097	1,000	2,000	
Port Office	2,397	300	1,000	1,000	
Waterfront - Parking/Security	-	37,922	74,000	76,000	
Waterfront	25,158	78,284	99,000	80,000	
Eventsite	235	7,490	10,000	10,000	
Hook/Spit/Nichols	40	4,118	1,000	5,500	
Marina Park	351	2,834	13,000	13,000	

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		% With
	2017-18	2018-19	2019-20	2020-21	
Marina	8,566	7,290	35,000	35,000	
Airport	8,874	8,816	10,000	10,000	
Administration	38,298	48,045	132,000	124,000	
Subtotal	264,069	404,639	598,000	1,113,500	86.2%
<i>ADMINISTRATION & MAINTENANCE</i>					
Admin - Purchases	54,967	59,983	95,000	95,000	
Travel & Training	9,829	6,415	18,000	18,000	
NSF	1,077	7,478	1,000	1,000	
Credit Card Fees	103,446	166,679	200,000	200,000	
Maintenance Equipment	40,864	50,509	60,000	70,000	
Maintenance Miscellaneous	43,994	47,010	61,000	61,000	
Subtotal	254,177	338,074	435,000	445,000	2.3%
TOTAL	2,152,190	2,622,215	3,169,300	3,867,900	22.0%

SCHEDULE OF CAPITAL IMPROVEMENTS AND
OTHER FUNDING SOURCES



PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2020-21

Description	Capital Outlay	Grant/Other Funding
BIG 7		
Tenant Improvements - Placeholder	\$ 30,000	
HVAC	\$ 20,000	
Roof -Prior Yr	\$ 300,000	
Sub-Total Big 7	\$ 350,000	\$0
Maritime Building		
Placeholder	\$ 20,000	
Sub-Total Maritime Building	\$ 20,000	\$ -
Waterfront Infrastructure		
Placeholder - Purchase	\$ 4,050,000	\$4,050,000
Anchorway + 1st Street Engineering	\$ 125,000	
Placeholder - Infrastructure Contingency	\$ 300,000	\$300,000
Sub-Total Waterfront Infrastructure	\$ 4,475,000	\$4,350,000
Halyard Building		
Placeholder - TI	\$ 10,000	
HVAC	\$ 18,000	
Sub-Total Halyard Building	\$ 28,000	\$ -
Jensen Building		
Environmental Cleanup	\$ 50,000	
Eastside Paving	\$ 45,000	
Door Replacement	\$ 20,000	
N. Side Window	\$ 80,000	
Sub-Total Jensen Building	\$ 195,000	\$ -
State Office Building		
TI - Placeholder	\$ 15,000	
Sub-Total State Office Building	\$ 15,000	\$0
Marina Office Building		
TI - Placeholder	\$ 20,000	
Deck repairs	\$ 8,000	
Sub-Total Marina Office Building	\$ 28,000	\$0
Port Office Building		
Re-Condition Port Shop/Bldg Area - Prior Yr Budget	\$ 120,000	
Charging Station	\$ 20,000	
Sub-Total Port Office Building	\$ 140,000	\$0
JWBP-Timber Building		
TI - Placeholder	\$ 5,000	
Concrete repair	\$ 10,000	
Sub-Total Timber Building	\$ 15,000	\$0
Wasco St. Office Building		
TI - Placeholder	\$ 15,000	
Beam Repair	\$ 35,000	
Sub-Total Wasco Building	\$ 50,000	\$0
Hanel Lower Mill		
Bldg Design	\$ 30,000	\$ 30,000
Wetland fill	\$ 200,000	\$ 200,000
Bldg Construction	\$ 1,500,000	\$ 1,500,000
Sub-Total Hanel	\$ 1,730,000	\$ 1,730,000
Airport		
Replace Exterior Lights	\$ 20,000	
Box Hangar Design	\$ 50,000	
PMP	\$ 22,000	\$22,000
FAA-North Side Construction - Started	\$ 2,256,200	\$2,556,200
COVI-North Apron Expansion	\$ 1,677,179	\$1,190,800
Fuel Tank	\$ 400,000	
Sub-Total Airport	\$ 4,425,379	\$3,769,000
Bridge		
Tolling System - LPR and Backoffice Development from Prior Year	\$ 103,000	
AWS for Backoffice system and PCI Compliance	\$ 50,000	
Lane Integration	\$ 42,000	

PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2020-21

Description	Capital Outlay	Grant/Other Funding
<i>Interoperability</i>	\$ 50,000	
<i>Twilio Integration and Case Mgmt</i>	\$ 27,000	
<i>Tolling System - Reports/Invoice Conversion</i>	\$ 34,000	
<i>Engineering - Replace</i>	\$ 3,400,000	\$3,400,000
<i>Signs/Gates/Cameras</i>	\$ 35,000	
<i>Pressure Washing</i>	\$ 10,000	
<i>OR/WA Approach Deck Overlay Repair</i>	\$ 40,000	
<i>Pier Foundation Scour Inspections/Engineering</i>	\$ 100,000	
<i>Underwater Inspections</i>	\$ 20,000	
<i>Repair Rail Segments</i>	\$ 60,000	
<i>Rehab Lift Span and Live Load Support</i>	\$ 50,000	
<i>Deck Systems/Welding/Replacement</i>	\$ 50,000	
<i>Enbankment Sloughing at S Abutment</i>	\$ 25,000	
<i>Trunnion NDT and M&E Inspections</i>	\$ 102,000	
<i>Rope Inspection/Lube Ropes/</i>	\$ 110,000	
<i>Misc. Steel Repairs</i>	\$ 88,000	
<i>Sub-Total Bridge</i>	\$ 4,396,000	\$3,400,000
Marina		
<i>Dock Repairs</i>	\$ 30,000	
<i>Visitor Dock Engr</i>	\$ 40,000	\$20,000
<i>Marina Software</i>	\$ 10,000	
<i>Boat Ramp Repair</i>	\$ 15,000	
<i>Sub-Total Marina</i>	\$ 95,000	\$20,000
Marina Park		
<i>Lighting on Foot Bridge</i>	\$ 35,000	
<i>Picnic Shelters</i>	\$ 50,000	
<i>ADA Yacht Club Restroom+Landscaping</i>	\$ 40,000	
<i>Sub-Total Marina Park</i>	\$ 125,000	\$0
Event Site		
<i>Landscaping + Signage</i>	\$ 20,000	
<i>Eventsite Dock Repairs</i>	\$ 21,000	
<i>Sub-Total Eventsite</i>	\$ 41,000	\$0
Hook/Spit/Nichols		
<i>Hook/Spit Grading /Signs</i>	\$ 20,000	
<i>Nichols Boat Ramp/Dock</i>	\$ 21,000	
<i>Bleachers and Native Art</i>		
<i>Seawall Parking lot reseal</i>	\$ 15,000	
<i>Sub-Total Nichols/Hook/Spit</i>	\$ 56,000	\$0
Administration		
<i>Property Management System</i>	\$ 85,000	
<i>Interface with Finanical System</i>	\$ 10,000	
<i>PC's/Software</i>	\$ 9,000	
<i>Sub-Total Administration</i>	\$ 104,000	\$ -
Maintenance		
<i>Dodge Plow + Bobcat Forks</i>	\$ 14,000	
<i>Mower</i>	\$ 13,000	
<i>Welding machines + Potties</i>	\$ 11,000	
<i>Replace Nissan + Replace Flatbed truck</i>	\$ 57,000	
<i>Sub-Total Maintenance</i>	\$ 95,000	\$ -
FY 2020-21 TOTAL CIP AND GRANTS/OTHER	\$ 16,383,379	\$13,269,000
FY 2019-20 TOTAL CIP AND GRANTS	\$ 18,665,500	\$16,927,900