

Port of Hood River Commission
Meeting Minutes of May 19, 2026, Commission Workshop – Strategic Business Plan
Via Remote Video Conference & Marina Center Boardroom
4:00 p.m.

COMMISSION WORKSHOP – STRATEGIC BUSINESS PLAN

PRESENT: Commissioners: Kristi Chapman, Kathryn Thomas, and Tor Bieker. **Staff:** Kevin Greenwood, Daryl Stafford, Debbie Smith-Wagar, Amanda Rose, Megan Channell, Emily Curtis, and Patty Rosas.
Guests: Jeff Renard, Aviation Management Services; Brian Points, Points Consulting; Carson Valley, Points Consulting; Dylan Kluss, Points Consulting.
EXCUSED: Commissioner Heather Gehring, Commissioner Ben Sheppard

1. **CALL TO ORDER** – Vice President Tor Bieker called the Strategic Business Plan Workshop to order at 4:00 p.m.
2. **STRATEGIC BUSINESS PLAN DISCUSSION:** Points Consulting facilitated a discussion regarding the Port's Strategic Business Plan, including a review of the draft mission, vision, and values statements. Commissioners discussed the continued relevance of the current mission statement, the aspirational nature of the vision statement, and organizational values such as integrity, transparency, stewardship, collaboration, and diversity. Staff also provided feedback on how the mission, vision, and values are reflected in Port operations and decision-making.

Points Consulting presented preliminary SWOT (Strengths, Weaknesses, Opportunities, and Threats) findings developed through stakeholder interviews, facility tours, and review of the previous Strategic Business Plan. Commissioners participated in an interactive SWOT exercise, providing comments and feedback on the draft findings. Consultants reported that stakeholder outreach was ongoing and that broader community engagement efforts would begin in June.

3. **ADJOURN:** The meeting was adjourned at 5:02 p.m.

ATTEST:

Signed by:

BFA85189B16A4EE...

Heather Gehring, President

Signed by:

00DEADE439F8421

Kristi Chapman, Secretary